



# Medium Term Revenue and Expenditure Framework

*Prepared in terms of the local government:*

*Municipal Finance Management Act*

*(56/2003): Municipal Budget and Reporting*

*Regulations, Government Gazette 32141, 17*

*April 2009.*

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**“Shared  
prosperity  
through  
co-operative  
participation”**

**ANNUAL DRAFT  
BUDGET 2020/2021**

**SWELLENDAM  
MUNICIPALITY**

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## Glossary

**Adjustments Budget** – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

**Allocations** – Money received from provincial or national government or other municipalities.

**AFS** – Annual Financial Statements.

**Budget** – The financial plan of the Swellendam Municipality.

**Budget Related Policy** – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

**Capital Expenditure** – Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the municipality's Statement of Financial Position.

**Cash Flow Statement** – A statement showing when actual cash will be received and spent by the municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.

**CFO** – Chief Financial Officer of the Swellendam Municipality.

**DORA** – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.

**Equitable Share** – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

**Fruitless and wasteful expenditure** – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.

**GFS** – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.

**GRAP** – Generally Recognised Accounting Practice. The standard for municipal accounting and basis upon which the AFS are prepared.

**IDP** – Integrated Development Plan. The main strategic planning document of the municipality.

**KPI's** – Key Performance Indicators. Measures of service output and/or outcome.

**MBRR** – Local government: Municipal Finance Management Act (No. 56 of 2003): Municipal budget and reporting regulations.

**MFMA** – The Municipal Finance Management Act (No. 56 of 2003). The principle piece of legislation relating to municipal financial management.

**MTREF** – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position.

**NT** – National Treasury

**Net Assets** – Net assets are the residual interest in the assets of the entity after deducting all of its liabilities. This means the net assets of the municipality equates to the "net wealth" of the municipality, after all assets were sold/recovered and all liabilities paid. Transactions which do not meet the definition of Revenue or Expenses, such as increases in values of Property, Plant and Equipment where there is no inflow or outflow of resources are accounted for in Net Assets.

**Operating Expenditure** – Spending on the day to day expenses of the municipality such as salaries and wages.

**Rates** – Local government tax based on the assessed value of a property. To determine the rates payable, the assessed ratable value is multiplied by the rate in rand.

**R&M** – Repairs and maintenance on Property, Plant and Equipment.

**SCM** – Supply Chain Management.

**SDBIP** – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

**Strategic Objectives** – The main priorities of the municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

**Unauthorized expenditure** – Generally, spending without, or in excess of, an approved budget.

**Virement** – A transfer of budget.

**Virement Policy** – The policy that sets out the rules for budget transfers.

**Vote** – One of the main segments into which a budget is divided. In Swellendam Municipality this means at directorate level. The votes for Swellendam therefore are:

- Municipal Manager;
- Corporate Services;
- Financial Services;
- Engineers Services; and
- Community Services

# Part 1 – Annual Budget

## Section 1 – Mayor’s Report

**MY COMPREHENSIVE REPORT WILL BE INCLUDED IN THE FINAL BUDGET WHICH WILL BE TABLED AT THE END OF MAY 2020**

**For the interim I wish to give a summary of what my intent was with the compiling process of the 2020/21 budget and what we as council envisage to achieve with it. Broadly, the following principles were followed:**

Once again we are reminded that given on-going economic pressures, the revenue side of the municipal budget will continue to be constrained, so we will need to make some very tough decisions on the expenditure side of the budget.

Priority still needs to be given to:

- Ensuring that drinking water and waste water management meets the required quality standards at all times;
- Protecting the poor;
- Ensuring that *public investments, services, regulations and incentives* are focussed in defined spatial areas (spatial targeting) to optimise overall connectivity and access to opportunities;
- Providing clear signals to private sector;
- Transport, human settlements, bulk infrastructure, economic infrastructure, land use management (e.g. zoning), tax and subsidy incentives;
- Supporting meaningful local economic development (LED) initiatives that foster micro and small business opportunities and job creation, especially through the jobs fund project;
- Securing the health of the asset base (especially the municipality’s revenue generating assets) by increasing spending on repairs and maintenance;
- Expediting spending on capital projects that are funded by conditional grants; and
- Implementing cost containment measures.

Furthermore we must also ensure that the capital budget reflects consistent efforts to address the backlogs in basic services and the renewal of the infrastructure of existing network services.

## Section 2 - Council Resolutions

The Annual Budget will be presented to council for final approval in terms of section 24 of the Municipal Finance Management Act (No. 56 of 2003) at the council meeting scheduled for May.

The annual budget for the financial year 2020/21 contains multi-year and single-year capital appropriations as set out in the following tables:

- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Section 4 of the annual budget report Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Section 4 of the annual budget report Table A3;
- Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Section 4 of the annual budget report Table A4; and
- Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Section 4 of the annual budget report Table A5.

The annual budget as tabled for the financial year 2020/21 also contains the financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:

- Budgeted Financial Position as contained in Section 4 of the annual budget report Table A6;
- Budgeted Cash Flows as contained in Section 4 of the annual budget report Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Section 4 of the annual budget report Table A8;
- Asset management as contained in Section 4 of the annual budget report Table A9; and
- Basic service delivery measurement as contained in Section 4 of the annual budget report Table A10.

The proposed tariffs, charges and fees for 2020/21 for property rates; electricity services; water services; sanitation services; solid waste services and other services charges are set out in Annexure A.

### Budget related policies

The contents of the annual budget is set out in section 17 of the MFMA. In terms of section 17(3)(e) of the MFMA the budget proposals must also contain proposed amendments to the budget related policies.

The following budget related policies currently exist and have been circulated by email to all councilors, as it is too costly to circulate printed copies:

- Customer care and debt collection Policy
- Asset Management Policy
- Supply Chain Management Policy
- Budget Policy
- Banking Cash Management and Investment Policy
- Tariff Policy

- Bad Debt Write-Off Policy
- Preferential Procurement Policy
- Petty Cash Policy
- Irregular Expenditure Policy
- Funding and Reserve Policy
- Borrowing Policy
- Indigent Policy
- Rates Policy



## Section 3 - Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

It should be noted that compiling of a budget during extreme uncertainties due to the national crisis caused by the outbreak of COVID-19, is almost an impossible task. During any budget process, the norm and historical tendencies are used as a starting point. In the current economic state, where it is uncertain whether the South African economy will remain in recession or deteriorate to a state of depression, all assumptions are subject to the direction and impact of this national crisis.

The effect of this crisis will severely impact the financial state of the municipality directly and indirectly by the impact on its residents.

National Treasury's MFMA Circular No. 98, 99 and 100 were used to guide the compilation of the 2020/21 MTREF.

The following table is a consolidated overview of the proposed 2020/21 Medium-term Revenue and Expenditure Framework:

**Table 1 Consolidated Overview**

	<b>Adjustment Budget 2019/20 R'000</b>	<b>Original Budget 2020/21 R'000</b>	<b>% Change</b>
Total Operating Revenue (including Capital Grants)	312 341	315 442	0,9%
Total Operating Expenditure	314 210	324 598	3,3%
Surplus / (Deficit)	(1 869)	(9 156)	
Capital Expenditure	26 274	24 124	(8,2%)

The total operating revenue has increased by 0,9% in the 2020/21 financial year when compared to the 2019/20 adjustment budget, but on the other hand operating expenditure has increased by 3,3% in the 2020/21 financial year.

Total operating expenditure for the 2020/21 financial year has been appropriated at R324.598 million, resulting in an operating budgeted deficit of R9.156 million.

However, when the non-cash entries are deducted, a cash surplus of R0.793 million is realizing. Therefor the budget is cash funded.

The capital budget of R24.124 million for 2020/21 is 8,2% lower when compared to the 2019/20 adjustment budget. The capital budget will be funded from Conditional Grants as well as the Capital Replacement Fund. The Capital Replacement Fund will contribute R8.0 million of the capital expenditure. There is very little scope to accommodate an increase in the existing borrowing levels over the medium-term and for this reason the capital program as reflected in the

IDP and consequently requested by the officials in the annual budget input process was absolutely cut to a level which is realistic and affordable.

### 3.1 Operating Revenue Framework

For Swellendam to improve the quality of services to its citizens, it needs to generate the required revenue to fund the costs of delivering the services as anticipated. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices has to be made in relation to tariff increases and balancing expenditures, such as employee cost against realistically anticipated revenues.

The following table is a summary of the 2020/21 MTREF (classified by main revenue source):

**Table 2 - Summary of revenue classified by main revenue source**

WC034 Swellendam - Table A4 Budgeted Financial Performance (revenue and expenditure)

W0034 Owenjani - Table A4 Budgeted Financial Performance (Revenue and Expenditure)											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	32 603	35 122	37 492	40 468	40 088	40 088	40 088	42 467	45 440	48 620
Service charges - electricity revenue	2	66 802	69 539	74 870	85 622	85 662	85 662	85 662	90 701	97 107	103 948
Service charges - water revenue	2	13 599	13 660	15 395	17 394	17 394	17 394	17 394	19 434	20 862	22 389
Service charges - sanitation revenue	2	12 442	13 430	14 335	14 792	16 168	16 168	16 168	18 537	18 787	20 125
Service charges - refuse revenue	2	7 521	8 088	8 514	8 473	8 789	8 789	8 789	10 766	12 427	14 338
Rental of facilities and equipment		1 387	673	742	621	691	691	691	732	776	823
Interest earned - external investments		3 536	4 184	5 033	4 166	4 966	4 966	4 966	5 215	5 475	5 749
Interest earned - outstanding debtors		1 729	1 251	991	1 110	1 200	1 200	1 200	1 260	1 323	1 389
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		33 048	37 583	42 356	48 514	45 514	45 514	45 514	47 055	48 308	49 574
Licences and permits		940	1 270	1 451	1 365	1 372	1 372	1 372	1 440	1 513	1 589
Agency services		1 664	1 854	2 102	1 917	1 980	1 980	1 980	2 182	2 291	2 406
Transfers and subsidies		35 095	40 287	39 859	52 435	62 406	62 406	62 406	55 272	49 876	71 878
Other revenue	2	5 150	3 228	3 072	4 054	4 174	4 174	4 174	3 056	3 178	3 383
Gains		1 038	-	19	1 000	1 000	1 000	1 000	1 200	1 000	1 000
Total Revenue (excluding capital transfers and contributions)		216 552	230 168	246 231	281 932	291 404	291 404	291 404	299 318	308 364	347 211

Revenue generated from rates and service charges forms a significant percentage of the revenue basket of the municipality. Rates and service charge revenues comprise 60,78% of the total revenue mix. The percentage revenue generated from rates and service charges in comparison with total revenue is largely due to the share that the sale of electricity contributes to the total revenue mix. This also clearly indicated that the municipality's revenue base is very dependent on the sale of electricity and thus any external decision impacts it, influencing the revenue in particular and the entire total budget. This electricity sensitivity is not healthy for the municipality and could have a severe impact if this important revenue resource is threatened by external factors and/or if it is to be withdrawn as a critical function from municipalities. The above table includes revenue foregone and tax rebates arising from discounts and rebates associated with the tariff policies of the municipality, as the revenue indicated reflects net figures.

Operating grants and transfers represent R55.272 million in the 2020/21 financial year. This amount and the amounts for the outer years are minimum guaranteed transfers from national government as gazette in the latest DORA. The aforementioned amount has a direct link to

expenditure on operational grants and is only recognised as revenue when the conditions of the transfers made has been met. It might differ from the grants received.

The following table gives a breakdown of the various capital grants and subsidies allocated to the municipality over the medium term as proclaimed in the government gazette:

Table 3 Operating Transfers and Grant Receipts

WC034 Swellendam - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>										
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		27 537	29 695	34 136	37 420	37 420	37 420	40 020	41 639	44 354
Local Government Equitable Share		24 012	26 201	29 001	31 579	31 579	31 579	34 118	37 037	39 931
Expanded public works programme integrated grant		1 177	1 291	1 266	1 604	1 604	1 604	1 804	—	—
Municipal Infrastructure Grant		570	503	2 099	2 076	2 076	2 076	2 067	2 179	2 262
Integrated National Electrification Programme (municipal)		—	—	—	391	391	391	261	261	391
Local government financial management grant		1 625	1 700	1 770	1 770	1 770	1 770	1 770	1 770	1 770
Municipal Systems Improvement		154	—	—	—	—	—	—	—	—
Energy Efficiency and Demand Side Management Grant		—	—	—	—	—	—	—	391	—
<b>Provincial Government:</b>		6 479	10 592	7 211	15 015	23 088	23 088	15 252	8 237	27 524
Local Government Internship Grant		—	—	—	—	—	—	—	—	—
Western Cape Financial Management Capacity Grant		—	43	—	379	379	379	400	—	—
Western Cape Financial Management Support Grant		—	330	301	330	330	330	—	—	—
Financial assistance to municipalities for maintenance		—	50	46	50	50	50	50	50	50
SETA		271	369	217	—	236	236	—	—	—
Tourism		—	—	—	—	100	100	—	—	—
Maintenance of Water Supply Infrastructure		—	—	38	—	—	—	—	—	—
Municipal Electrical Master Plan Grant		—	—	—	1 000	1 000	1 000	—	—	—
Community Library Service Grant		—	—	—	391	522	522	522	—	—
Human Settlement Development (Beneficiaries)		1 289	5 027	1 622	7 400	15 007	15 007	8 300	1 920	21 000
Development of Sports and Recreation Facilities		—	—	—	22	22	22	—	—	—
Thusong Services Centre Grant		—	—	29	—	—	—	—	150	—
Library Service Grant		4 143	4 623	4 951	5 443	5 443	5 443	5 817	6 117	6 474
Finance Management		702	—	6	—	—	—	—	—	—
Internship Grant		—	40	—	—	—	—	—	—	—
WESGRO		58	110	—	—	—	—	—	—	—
Graduate Grant		15	—	—	—	—	—	—	—	—
Municipal Drought Relief Grant		—	—	—	—	—	—	163	—	—
<b>District Municipality:</b>		—	—	—	—	—	—	—	—	—
[insert description]		—	—	—	—	—	—	—	—	—
<b>Other grant providers:</b>		—	—	—	—	—	—	—	—	—
[insert description]		—	—	—	—	—	—	—	—	—
<b>Total Operating Transfers and Grants</b>	5	34 016	40 287	41 347	52 435	60 508	60 508	55 272	49 876	71 878
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		12 644	17 409	11 610	12 470	12 470	12 470	11 559	14 700	13 352
Municipal Infrastructure Grant		10 962	15 091	9 666	9 861	9 861	9 861	9 820	10 353	10 743
Integrated National Electrification Programme (municipal)		1 682	2 318	1 945	2 609	2 609	2 609	1 739	1 739	2 609
Human Settlement Development		—	—	—	—	—	—	—	—	—
Community Library Service Grant		—	—	—	—	—	—	—	—	—
Development of Sport and Recreational Facilities		—	—	—	—	—	—	—	—	—
WESGRO		—	—	—	—	—	—	—	—	—
Maintenance of Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Energy Efficiency and Demand Side Management Grant		—	—	—	—	—	—	—	2 609	—
<b>Provincial Government:</b>		—	82	253	2 752	3 622	3 622	4 565	—	—
Human Settlement Development		—	—	—	—	—	—	—	—	—
Community Library Service Grant		—	—	—	2 609	3 478	3 478	3 478	—	—
Development of Sports and Recreation Facilities		—	—	—	143	143	143	—	—	—
WESGRO		—	82	—	—	—	—	—	—	—
Maintenance of Water Supply Infrastructure		—	—	253	—	—	—	—	—	—
Municipal Drought Relief Grant		—	—	—	—	—	—	1 087	—	—
<b>District Municipality:</b>		—	—	—	—	—	—	—	—	—
[insert description]		—	—	—	—	—	—	—	—	—
<b>Other grant providers:</b>		—	—	—	—	—	—	—	—	—
[insert description]		—	—	—	—	—	—	—	—	—
<b>Total Capital Transfers and Grants</b>	5	12 644	17 491	11 863	15 222	16 091	16 091	16 124	14 700	13 352
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		46 659	57 778	53 210	67 657	76 600	76 600	71 396	64 576	85 230

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the upper limit (ceiling) of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilized for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity, petrol, diesel, chemicals, cement etc. For this reason, the existing and prescribed inflation rate of  $\pm 4,5\%$ .

Municipalities have to review the level and structure of their water and sanitation tariffs carefully with a view to ensure that water and sanitation tariffs are on aggregate fully cost-reflective – inclusive of bulk cost of water, the cost of maintenance and renewal of purification/treatment plants and network infrastructure and the cost of new infrastructure. Water and sanitation tariffs must also be structured to protect basic levels of service and water and sanitation tariffs are designed to encourage efficient and sustainable consumption (e.g. through inclining block tariffs).

The lifespan of the dumping site has come to its end. The municipality have limited choices as to the operations of refuse removal going forward. The only viable and sensible solution, is to make use of the Overberg Districts Municipality's dumping site at Karwyderskraal near Hermanus, which is around 140km's from Swellendam. The cost implication is calculated at about R5 million. The tender with regards to the transport cost has not been finalised and the total cost implication will be subjected to the outcome of the tender process. This results in an increased deficit on the refuse removal stream of R6 million (prior year – R1 million).

It is for this reason that a more than normal tariff increase was applied this year and will have the same effect on the years to come.

The proposed tariff increases are set at:

- Property rates - 7%
- Electricity - 6,24% (to be finalised by NERSA)
- Water (units) - 8%
- Refuse Removal - 15%
- Sewerage - 5%

### **Overall impact of tariff increases on households**

The following table shows the overall expected impact of the tariff increases on income range middle and affordable households, as well as on indigent households receiving free basic services.

Table 5– Household bills

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water  
WC034 Swellendam - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
<b>Rates and services charges:</b>											
Property rates		506,90	555,06	451,53	480,57	480,57	480,57	7,0%	514,21	550,20	588,72
Electricity: Basic levy		140,00	142,00	150,00	160,50	160,50	160,50	6,9%	171,57	183,58	196,44
Electricity: Consumption		1 435,70	1 491,00	1 588,90	1 796,57	1 796,57	1 796,57	6,9%	1 920,53	2 054,97	2 198,82
Water: Basic levy		48,36	64,00	71,68	80,28	80,28	80,28	12,0%	89,92	96,21	102,94
Water: Consumption		247,36	252,32	287,28	306,43	306,43	306,43	8,0%	330,94	354,11	378,90
Sanitation		218,57	236,06	252,80	270,26	270,26	270,26	5,0%	283,77	303,64	324,89
Refuse removal		110,56	119,40	128,96	140,56	140,56	140,56	15,0%	161,64	185,89	213,77
Other										–	–
<b>sub-total</b>		<b>2 707,45</b>	<b>2 859,84</b>	<b>2 931,15</b>	<b>3 235,17</b>	<b>3 235,17</b>	<b>3 235,17</b>	<b>7,3%</b>	<b>3 472,59</b>	<b>3 728,60</b>	<b>4 004,48</b>
VAT on Services		326,27	341,28	392,94	427,22	427,22	427,22	3,9%	443,76	474,82	508,06
<b>Total large household bill:</b>		<b>3 033,72</b>	<b>3 201,12</b>	<b>3 324,09</b>	<b>3 662,39</b>	<b>3 662,39</b>	<b>3 662,39</b>	<b>6,9%</b>	<b>3 916,35</b>	<b>4 203,42</b>	<b>4 512,54</b>
<b>% increase/-decrease</b>			<b>5,5%</b>	<b>3,8%</b>	<b>10,2%</b>	<b>–</b>	<b>–</b>		<b>6,9%</b>	<b>7,3%</b>	<b>7,4%</b>

2. Use as basis property value of R500 000, 500 kWh electricity and 25kl water

WC034 Swellendam - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
<b>Rates and services charges:</b>											
Property rates		358,90	393,00	319,70	340,25	340,25	340,25	7,0%	364,07	389,55	416,82
Electricity: Basic levy		90,00	91,50	95,10	101,76	101,76	101,76	6,9%	108,78	116,40	124,54
Electricity: Consumption		572,50	612,60	629,60	711,89	711,89	711,89	6,9%	761,01	814,28	871,28
Water: Basic levy		48,36	64,00	71,68	80,28	80,28	80,28	12,0%	89,91	96,21	102,94
Water: Consumption		192,66	196,52	230,38	244,96	244,96	244,96	8,0%	264,56	283,08	302,89
Sanitation		218,57	236,06	252,80	270,26	270,26	270,26	5,0%	283,77	303,64	324,89
Refuse removal		110,56	119,40	128,96	140,56	140,56	140,56	15,0%	161,64	185,89	213,77
Other										–	–
<b>sub-total</b>		<b>1 591,55</b>	<b>1 713,08</b>	<b>1 728,22</b>	<b>1 889,96</b>	<b>1 889,96</b>	<b>1 889,96</b>	<b>7,6%</b>	<b>2 033,75</b>	<b>2 189,05</b>	<b>2 357,13</b>
VAT on Services		172,57	184,81	211,28	229,26	229,26	229,26	9,2%	250,45	267,98	286,74
<b>Total small household bill:</b>		<b>1 764,12</b>	<b>1 897,89</b>	<b>1 939,50</b>	<b>2 119,22</b>	<b>2 119,22</b>	<b>2 119,22</b>	<b>7,8%</b>	<b>2 284,20</b>	<b>2 457,03</b>	<b>2 643,87</b>
<b>% increase/-decrease</b>			<b>7,6%</b>	<b>2,2%</b>	<b>9,3%</b>	<b>–</b>	<b>–</b>		<b>7,8%</b>	<b>7,6%</b>	<b>7,6%</b>

## 3. Use as basis property value of R300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

## WC034 Swellendam - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
<u>Monthly Account for Household - 'Indigent'</u>	3										
<u>Household receiving free basic services</u>											
Rates and services charges:											
Property rates		—	—	—	—	—	—	—	—	—	—
Electricity: Basic levy		—	—	—	—	—	—	—	—	—	—
Electricity: Consumption		315,00	327,00	348,00	393,48	393,48	393,48	6,9%	420,63	450,07	481,58
Water: Basic levy		—	—	—	—	—	—	—	—	—	—
Water: Consumption		137,96	138,78	141,56	151,09	151,09	151,09	8,0%	163,18	174,60	186,82
Sanitation		—	—	—	—	—	—	—	—	—	—
Refuse removal		—	—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—	—
sub-total		452,96	465,78	489,56	544,57	544,57	544,57	7,2%	583,81	624,67	668,40
VAT on Services		63,41	65,21	73,43	80,61	80,61	80,61	8,6%	87,57	93,70	100,26
Total small household bill:		516,37	530,99	562,99	625,18	625,18	625,18	7,4%	671,38	718,37	768,66
% increase/-decrease			2,8%	6,0%	11,0%	—	—		7,4%	7,0%	7,0%

From the above tables it is evident that the total average increase in the monthly accounts will be:

- |                        |                |
|------------------------|----------------|
| 1. Middle income range | 6,9% per month |
| 2. Affordable range    | 7,8% per month |
| 3. Indigent range      | 7,4% per month |

### **Income forgone (Free Basic Services and other rebates)**

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. Rebates and exemptions in terms of section 15 of the Municipal Property Rates Act (No. 6 of 2004) are applicable to those who qualify for it in terms of the act.

Currently all residential households received 20kWh electricity as free basic services. In 2020/21 only residential households qualified as indigents will receive 6kl water and 50kWh electricity as free basis services.

To receive these rebates and free services the households are required to register in terms of the Municipality's Indigent Policy.

At present there are 1 939 indigent households and 320 poor households which are entitled to rebates and subsidies as defined and set out in the Councils Credit Control Policy.

The total cost of the social package in respect of the income forgone on free services is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act. The rebates on the tax are largely discounted as a direct cost.

### **3.2 Operating Expenditure Framework**

The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):



**Table 6 - Summary of operating expenditure by standard classification item****WC034 Swellendam - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	<b>1</b>										
<b>Expenditure By Type</b>											
Employee related costs	2	75 140	80 915	85 604	108 348	108 735	108 735	108 735	116 732	122 245	130 618
Remuneration of councillors		4 379	4 954	5 103	5 594	5 637	5 637	5 637	6 031	6 454	6 905
Debt impairment	3	22 619	34 772	35 332	34 238	36 921	36 921	36 921	36 921	36 921	36 921
Depreciation & asset impairment	2	9 285	7 474	9 801	9 329	10 389	10 389	10 389	11 419	11 577	11 978
Finance charges		9 145	6 636	5 801	6 525	6 525	6 525	6 525	6 097	5 901	5 758
Bulk purchases	2	50 442	51 602	55 676	67 286	67 286	67 286	67 286	72 733	77 648	83 671
Other materials	8	–	17 470	20 474	21 577	14 437	14 437	14 437	14 166	15 026	15 931
Contracted services		–	13 704	13 207	24 090	39 795	39 795	39 795	35 036	30 439	51 049
Transfers and subsidies		1 484	1 297	1 700	2 502	360	360	360	260	274	289
Other expenditure	4, 5	43 509	19 178	12 939	19 567	24 125	24 125	24 125	25 202	26 640	28 253
Losses		2	345	–	–	–	–	–	–	–	–
<b>Total Expenditure</b>		<b>216 005</b>	<b>238 345</b>	<b>245 638</b>	<b>299 057</b>	<b>314 210</b>	<b>314 210</b>	<b>314 210</b>	<b>324 598</b>	<b>333 125</b>	<b>371 373</b>

The budgeted allocation for employee related costs (including remuneration of councillors) for the 2020/21 financial year totals to R122.763 million, which represents 37,82% of the total expenditure budget. Salary increases have been factored into this budget at a percentage increase of 7% for the 2020/21 financial year.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (No. 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget.

The provision for debt impairment was determined based on an annual collection rate of 98%. The previous financial year the collection rate was over 100% and currently for this financial year it is 98,26%.

Provision for depreciation and asset impairment has been informed by the asset register and proposed capital budget. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption. Budget appropriations in this regard total to R11.419 million for the 2020/21 financial year and represent 3,52% of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges - representing 1,88% (R6.097 million) of operating expenditure, excluding annual redemption for 2020/21.

Bulk purchases are directly influenced by the purchase of electricity from Eskom. The annual price increases of 8,1% have been factored into the budget appropriations and directly impacting the revenue provisions. The expenditure includes distribution losses. Bulk purchases represent 22,41% (R72.733 million) of operating expenditure for the 2020/21 financial year.

Other materials represent 4,36% (R14.166 million) of operating expenditure for the 2020/21 financial year.

Contracted services represent 10,79% (R35.036 million) of operating expenditure for the 2020/21 financial year.

Transfers and subsidies represent 0,08% (R0.260 million) of operating expenditure for the 2020/21 financial year.

Other expenditure comprises of various line items relating to the daily operations of the municipality; as example the operational expenditure on grants and subsidies, repairs and maintenance and other services. Growth on line items other than those linked to grant expenditure has been limited. Further details relating to other expenditure can be seen in Table SA1.

### **Repairs and maintenance**

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance are not considered a direct expenditure driver, but rather an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. At current the municipality cannot report on the outcome of the different cost drivers combined to repairs and maintenance. The table below provides a breakdown of the repairs and maintenance in relation to asset class and reflects only purchases of materials and some contracted services.

Table 7 - Repairs and maintenance per asset class

## WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

W0004 Swedeland - Supporting Table 0A34c Repairs and maintenance expenditure by asset class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		5 734	8 693	7 809	10 251	10 952	10 952	15 650	16 430	17 248
Roads Infrastructure		1 888	2 211	2 693	2 876	3 458	3 458	3 544	3 718	3 901
Roads		1 888	73	2 484	2 659	3 172	3 172	3 243	3 402	3 569
Road Structures		-	1 874	-	-	-	-	-	-	-
Road Furniture		-	264	209	218	286	286	301	316	331
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	663	404	703	632	632	664	697	732
Drainage Collection		-	-	-	703	632	632	664	697	732
Storm water Conveyance		-	663	404	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		1 396	1 291	1 403	1 739	1 753	1 753	1 853	1 946	2 043
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		1 276	1 284	1 376	1 625	1 614	1 614	1 694	1 779	1 868
MV Substations		-	-	-	5	5	5	6	6	6
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		120	7	27	109	135	135	153	161	169
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		818	2 310	1 006	1 142	1 354	1 354	1 421	1 492	1 567
Dams and Weirs		-	10	4	93	89	89	93	98	103
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		576	674	711	767	902	902	947	994	1 044
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		242	1 583	291	282	363	363	381	400	420
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	43	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		583	1 160	993	1 385	1 444	1 444	1 517	1 592	1 672
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		308	353	-	-	-	-	-	-	-
Waste Water Treatment Works		275	807	993	1 385	1 444	1 444	1 517	1 592	1 672
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 984	7 334
Landfill Sites		1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 984	7 334
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>											
<b>Community Assets</b>			996	1 576	1 197	1 561	1 478	1 478	1 532	1 672	1 593
Community Facilities			766	1 247	653	863	921	921	947	1 058	949
Halls			148	215	8	142	117	117	123	129	135
Centres			–	–	7	32	122	122	128	198	46
Crèches			–	–	–	–	–	–	–	–	–
Clinics/Care Centres			–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations			128	161	–	–	–	–	–	–	–
Testing Stations			–	–	–	–	–	–	–	–	–
Museums			–	–	–	–	–	–	–	–	–
Galleries			–	–	–	–	–	–	–	–	–
Theatres			–	–	–	–	–	–	–	–	–
Libraries			163	283	54	64	123	123	129	136	142
Cemeteries/Crematoria			76	116	79	127	110	110	115	121	127
Police			–	–	–	–	–	–	–	–	–
Parks			251	–	505	498	450	450	452	475	498
Public Open Space			–	472	–	–	–	–	–	–	–
Nature Reserves			–	–	–	–	–	–	–	–	–
Public Ablution Facilities			–	–	–	–	–	–	–	–	–
Markets			–	–	–	–	–	–	–	–	–
Stalls			–	–	–	–	–	–	–	–	–
Abattoirs			–	–	–	–	–	–	–	–	–
Airports			–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals			–	–	–	–	–	–	–	–	–
Capital Spares			–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities			230	329	543	698	557	557	585	614	645
Indoor Facilities			–	–	–	–	–	–	–	–	–
Outdoor Facilities			230	329	543	698	557	557	585	614	645
Capital Spares			–	–	–	–	–	–	–	–	–
<b>Heritage assets</b>			–	–	–	–	–	–	–	–	–
Monuments			–	–	–	–	–	–	–	–	–
Historic Buildings			–	–	–	–	–	–	–	–	–
Works of Art			–	–	–	–	–	–	–	–	–
Conservation Areas			–	–	–	–	–	–	–	–	–
Other Heritage			–	–	–	–	–	–	–	–	–
<b>Investment properties</b>			–	196	174	303	286	286	199	209	220
Revenue Generating			–	196	–	–	–	–	–	–	–
Improved Property			–	–	–	–	–	–	–	–	–
Unimproved Property			–	196	–	–	–	–	–	–	–
Non-revenue Generating			–	–	174	303	286	286	199	209	220
Improved Property			–	–	–	–	–	–	–	–	–
Unimproved Property			–	–	174	303	286	286	199	209	220

## WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Other assets		971	526	360	622	525	525	552	579	608
Operational Buildings		971	526	360	622	525	525	552	579	608
Municipal Offices		971	506	353	611	517	517	543	570	598
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	20	7	10	8	8	9	9	10
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		1 788	2 500	2 624	3 421	1 283	1 283	890	1 002	1 114
Computer Equipment		1 788	2 500	2 624	3 421	1 283	1 283	890	1 002	1 114
Furniture and Office Equipment		74	89	7	85	90	90	129	136	143
Furniture and Office Equipment		74	89	7	85	90	90	129	136	143
Machinery and Equipment		462	541	3 426	4 292	4 446	4 446	4 751	5 028	5 322
Machinery and Equipment		462	541	3 426	4 292	4 446	4 446	4 751	5 028	5 322
Transport Assets		2 711	2 536	-	6	3	3	4	4	4
Transport Assets		2 711	2 536	-	6	3	3	4	4	4
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	12 737	16 656	15 596	20 541	19 063	19 063	23 706	25 060	26 252
R&M as a % of PPE		4,6%	5,7%	5,0%	6,5%	5,8%	5,8%	7,2%	7,3%	7,5%
R&M as % Operating Expenditure		5,9%	7,0%	6,3%	6,9%	6,1%	6,1%	7,5%	7,7%	7,9%

For the 2020/21 financial year repairs and maintenance forms part of 7,5% of the total expenditure.

**Table 8 - Grants made by the municipality****WC034 Swellendam - Supporting Table SA21 Transfers and grants made by the municipality**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>											
<b>Cash Transfers to other municipalities</b>											
Overberg Fire Services contribution	1	-	-	-	650	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
<b>Total Cash Transfers To Municipalities:</b>		-	-	-	650	-	-	-	-	-	-
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
Third party institutions	2	-	-	179	260	260	260	260	-	-	-
Cycling institution		-	-	-	-	100	100	100	-	-	-
		-	-	-	-	-	-	-	-	-	-
<b>Total Cash Transfers To Entities/Ems'</b>		-	-	179	260	360	360	360	-	-	-
<b>Cash Transfers to other Organs of State</b>											
Provincial Government	3	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
<b>Total Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Organisations</b>											
Third party institutions		-	-	-	-	-	-	-	260	274	289
Cycling institution		-	-	-	-	-	-	-	-	-	-
SWELLEN DAM TOURIST ORGANISATION		1 164	967	1 191	1 262	-	-	-	-	-	-
BYDRAE-LOWER BREEDE RVER CONS. Donasie		320	330	330	330	-	-	-	-	-	-
<b>Total Cash Transfers To Organisations</b>		1 484	1 297	1 521	1 592	-	-	-	260	274	289
<b>Cash Transfers to Groups of Individuals</b>											
Insert description		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
<b>Total Cash Transfers To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	6	1 484	1 297	1 700	2 502	360	360	360	260	274	289
<b>Non-Cash Transfers to other municipalities</b>											
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS</b>	6	1 484	1 297	1 700	2 502	360	360	360	260	274	289

For the 2020/21 financial year Cash transfers to organisations will amount to R0.260 million.

### 3.3 Capital expenditure

The table below provides a breakdown of budgeted capital expenditure by vote.

**Table 9 - Capital budget per vote**

**WC034 Swellendam - Supporting Table SA35 Future financial implications of the capital budget**

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework		
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>				
<b>Capital expenditure</b>	1			
Vote 1 - Municipal Manager		38	–	–
Vote 2 - Corporate Services		263	265	80
Vote 3 - Financial Services		1 590	1 740	1 550
Vote 4 - Engineers Services		16 686	17 102	15 672
Vote 5 - Community Services		5 304	93	550
Vote 6 - Community Services Continued		244	–	–
<b>Total Capital Expenditure</b>		<b>24 124</b>	<b>19 200</b>	<b>17 852</b>
<b>Net Financial Implications</b>		<b>24 124</b>	<b>19 200</b>	<b>17 852</b>

The table below provides a breakdown of budgeted capital expenditure per asset class.

Table 10 - Capital budget per asset class

## WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		10 296	12 880	8 913	3 989	3 306	3 306	2 467	1 939	210
Roads Infrastructure		4 345	7 334	7 163	-	-	-	400	200	210
Roads		4 345	7 334	7 163	-	-	-	400	200	210
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	450	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	450	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		230	291	1 739	3 439	2 609	2 609	250	1 739	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		230	291	1 739	3 439	2 609	2 609	250	1 739	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		919	4 737	-	550	697	697	1 367	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		919	4 737	-	-	-	-	-	-	-
Pump Stations		-	-	-	550	697	697	280	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	1 087	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	512	11	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	512	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	11	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		4 801	5	-	-	-	-	-	-	-
Landfill Sites		4 801	5	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-



## WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

W0004 - Wexham - Supporting Table 0A04a Capital expenditure on new assets by asset class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class										
Community Assets		3 788	4 364	–	2 922	3 792	3 792	4 198	50	50
Community Facilities		1 255	657	–	2 922	3 792	3 792	4 158	50	50
Halls		56	–	–	–	–	–	40	–	–
Centres		–	657	–	–	–	–	10	–	–
Crèches		–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		1 049	–	–	2 609	3 478	3 478	3 478	–	–
Cemeteries/Crematoria		–	–	–	120	120	120	–	–	–
Police		–	–	–	–	–	–	–	–	–
Parks		151	–	–	193	193	193	630	50	50
Public Open Space		–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		2 533	3 707	–	–	–	–	40	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		2 533	3 707	–	–	–	–	40	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Municipal Offices		–	–	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–

WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	<b>1</b>									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Biological or Cultivated Assets</b>		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
<b>Intangible Assets</b>		12	73	296	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		12	73	296	–	–	–	–	–	–
Water Rights		–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–
Computer Software and Applications		12	73	296	–	–	–	–	–	–
Load Settlement Software Applications		–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–
<b>Computer Equipment</b>		–	–	–	800	800	800	1 110	1 400	1 400
Computer Equipment		–	–	–	800	800	800	1 110	1 400	1 400
<b>Furniture and Office Equipment</b>		303	2 043	317	237	229	229	354	405	230
Furniture and Office Equipment		303	2 043	317	237	229	229	354	405	230
<b>Machinery and Equipment</b>		406	540	2 160	165	673	673	941	323	300
Machinery and Equipment		406	540	2 160	165	673	673	941	323	300
<b>Transport Assets</b>		–	964	852	–	300	300	1 810	1 122	1 450
Transport Assets		–	964	852	–	300	300	1 810	1 122	1 450
<b>Land</b>		71	–	4 446	–	4 446	4 446	–	–	–
Land		71	–	4 446	–	4 446	4 446	–	–	–
<b>Zoo's, Marine and Non-biological Animals</b>		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>14 876</b>	<b>20 863</b>	<b>16 985</b>	<b>8 113</b>	<b>13 545</b>	<b>13 545</b>	<b>10 880</b>	<b>5 239</b>	<b>3 640</b>

For 2020/21 an amount of R14.966 million has been appropriated for the development of infrastructure which represents 62% of the total capital budget.

Further detail relating to asset classes and proposed capital expenditure is contained in Table A9 (Asset Management) whilst Tables SA34a, SA34b, SA34c and SA34d provides a detailed breakdown of the capital program relating to new asset construction, capital asset renewal, operational repairs and maintenance and depreciation charges by asset class.

The table below provides a breakdown of budgeted capital expenditure by funding source.

**Table 11 – Budgeted Capital Expenditure by funding source**

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	<b>1</b>										
<b>Funded by:</b>											
National Government		12 644	12 654	11 550	12 470	12 470	12 470	12 470	11 559	14 700	13 352
Provincial Government		1 599	4 364	–	2 752	8 467	8 467	8 467	4 565	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	14 242	17 017	11 550	15 222	20 937	20 937	20 937	16 124	14 700	13 352
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		634	3 845	5 435	5 337	5 337	5 337	5 337	8 000	4 500	4 500
<b>Total Capital Funding</b>	<b>7</b>	<b>14 876</b>	<b>20 863</b>	<b>16 985</b>	<b>20 559</b>	<b>26 274</b>	<b>26 274</b>	<b>26 274</b>	<b>24 124</b>	<b>19 200</b>	<b>17 852</b>

## Section 4 - Annual Budget Tables

Section 4 presents the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2020/21 budget and MTREF as tabled to council. Each table is accompanied by *explanatory notes* on the facing page.

## Table A1 - Budget Summary

WC034 Swellendam - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	32 603	35 122	37 492	40 468	40 088	40 088	40 088	42 467	45 440	48 620
Service charges	100 364	104 716	113 114	126 282	128 013	128 013	128 013	139 439	149 183	160 799
Investment revenue	3 536	4 184	5 033	4 166	4 966	4 966	4 966	5 215	5 475	5 749
Transfers recognised - operational	35 095	40 287	39 859	52 435	62 406	62 406	62 406	55 272	49 876	71 878
Other own revenue	44 954	45 859	50 733	58 581	55 931	55 931	55 931	56 926	58 390	60 164
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>216 552</b>	<b>230 168</b>	<b>246 231</b>	<b>281 932</b>	<b>291 404</b>	<b>291 404</b>	<b>291 404</b>	<b>299 318</b>	<b>308 364</b>	<b>347 211</b>
Employee costs	75 140	80 915	85 604	108 348	108 735	108 735	108 735	116 732	122 245	130 618
Remuneration of councillors	4 379	4 954	5 103	5 594	5 637	5 637	5 637	6 031	6 454	6 905
Depreciation & asset impairment	9 285	7 474	9 801	9 329	10 389	10 389	10 389	11 419	11 577	11 978
Finance charges	9 145	6 636	5 801	6 525	6 525	6 525	6 525	6 097	5 901	5 758
Materials and bulk purchases	50 442	69 072	76 150	88 863	81 723	81 723	81 723	86 899	92 674	99 602
Transfers and grants	1 484	1 297	1 700	2 502	360	360	360	260	274	289
Other expenditure	66 129	67 998	61 478	77 896	100 841	100 841	100 841	97 160	94 000	116 223
<b>Total Expenditure</b>	<b>216 005</b>	<b>238 345</b>	<b>245 638</b>	<b>299 057</b>	<b>314 210</b>	<b>314 210</b>	<b>314 210</b>	<b>324 598</b>	<b>333 125</b>	<b>371 373</b>
<b>Surplus/(Deficit)</b>	<b>546</b>	<b>(8 177)</b>	<b>593</b>	<b>(17 125)</b>	<b>(22 806)</b>	<b>(22 806)</b>	<b>(22 806)</b>	<b>(25 280)</b>	<b>(24 761)</b>	<b>(24 162)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	14 242	17 491	13 350	15 222	20 937	20 937	20 937	16 124	14 700	13 352
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	1	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>14 789</b>	<b>9 314</b>	<b>13 944</b>	<b>(1 904)</b>	<b>(1 869)</b>	<b>(1 869)</b>	<b>(1 869)</b>	<b>(9 156)</b>	<b>(10 061)</b>	<b>(10 810)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>14 789</b>	<b>9 314</b>	<b>13 944</b>	<b>(1 904)</b>	<b>(1 869)</b>	<b>(1 869)</b>	<b>(1 869)</b>	<b>(9 156)</b>	<b>(10 061)</b>	<b>(10 810)</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>14 876</b>	<b>20 863</b>	<b>16 985</b>	<b>20 559</b>	<b>26 274</b>	<b>26 274</b>	<b>26 274</b>	<b>24 124</b>	<b>19 200</b>	<b>17 852</b>
Transfers recognised - capital	14 242	17 017	11 550	15 222	20 937	20 937	20 937	16 124	14 700	13 352
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	634	3 845	5 435	5 337	5 337	5 337	5 337	8 000	4 500	4 500
<b>Total sources of capital funds</b>	<b>14 876</b>	<b>20 863</b>	<b>16 985</b>	<b>20 559</b>	<b>26 274</b>	<b>26 274</b>	<b>26 274</b>	<b>24 124</b>	<b>19 200</b>	<b>17 852</b>
<b>Financial position</b>										
Total current assets	98 672	95 093	101 821	59 838	86 231	86 231	86 231	68 078	55 701	44 750
Total non current assets	308 956	322 302	331 902	346 405	347 787	347 787	347 787	360 465	368 088	373 962
Total current liabilities	63 082	61 603	48 074	57 385	49 009	49 923	49 923	50 778	53 148	55 918
Total non current liabilities	83 932	85 863	97 965	81 541	99 193	99 549	99 549	102 403	105 340	108 303
Community wealth/Equity	260 614	269 928	287 685	267 318	285 815	284 519	284 519	275 362	265 301	254 491
<b>Cash flows</b>										
Net cash from (used) operating	31 497	25 917	27 798	12 110	16 513	16 513	16 513	10 609	10 251	10 249
Net cash from (used) investing	(13 343)	(19 341)	(15 437)	(19 559)	(25 274)	(25 274)	(25 274)	(22 924)	(18 200)	(16 852)
Net cash from (used) financing	(2 921)	(1 971)	(2 813)	(3 849)	(4 482)	(4 482)	(4 482)	(3 530)	(2 550)	(2 774)
<b>Cash/cash equivalents at the year end</b>	<b>51 667</b>	<b>65 396</b>	<b>74 945</b>	<b>27 853</b>	<b>61 702</b>	<b>61 702</b>	<b>61 702</b>	<b>45 856</b>	<b>35 357</b>	<b>25 981</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	60 791	65 396	74 945	27 853	61 702	61 702	61 702	45 856	35 357	25 981
Application of cash and investments	25 942	24 616	23 552	8 385	23 825	23 825	23 825	24 094	24 275	24 299
<b>Balance - surplus (shortfall)</b>	<b>34 849</b>	<b>40 780</b>	<b>51 393</b>	<b>19 469</b>	<b>37 876</b>	<b>37 876</b>	<b>37 876</b>	<b>21 762</b>	<b>11 082</b>	<b>1 682</b>
<b>Asset management</b>										
Asset register summary (WDV)	303 558	317 188	331 875	346 405	347 787	347 787	347 787	360 465	368 088	373 962
Depreciation	9 285	7 474	9 801	9 329	10 389	10 389	10 389	11 419	11 577	11 978
Renewal and Upgrading of Existing Assets	-	-	-	12 446	12 729	12 729	12 729	13 244	13 961	14 212
Repairs and Maintenance	12 737	16 656	15 596	20 541	19 063	19 063	19 063	23 706	25 060	26 252
<b>Free services</b>										
Cost of Free Basic Services provided	7 418	8 344	9 876	12 999	12 473	12 473	12 889	12 889	14 052	15 339
Revenue cost of free services provided	3 162	3 795	3 686	3 408	3 788	3 788	4 053	4 053	4 336	4 640
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

**Explanatory notes to Table A1 - Budget Summary**

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow and MFMA funding compliance).
2. The table provides an overview of the amounts for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasize the importance of how the municipal budget is being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget.

The Budget Summary provides the key information in this regard:

- a. The operating surplus/deficit (after Total Expenditure) is supposed to be positive over the MTREF.
- b. Capital expenditure is balanced by capital funding sources, of which:
  - i. Transfers recognised is reflected on the Financial Performance Budget;
  - ii. Borrowing is incorporated in the net cash from financing in the Cash Flow Budget;
  - iii. Internally generated funds are supposed to be financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The municipality's cash flow should remain positive. The cash flow is indicating that there are limited cash resources available to fund the Capital Budget and that the municipality is dependent on borrowing and Government Grants and Subsidies to finance future capital needs; and
  - iv. This scenario will remain a reality unless council embarked on a process on building cash reserves which will have a direct impact on future tariffs and taxes to be levied.

**Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)****WC034 Swellendam - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)**

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		69 399	87 048	75 563	94 966	96 291	96 291	100 959	105 394	112 334
Executive and council		61 573	26 724	29 431	33 274	33 749	33 749	36 120	38 391	41 310
Finance and administration		7 826	60 325	46 132	61 692	62 542	62 542	64 839	67 003	71 024
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		44 124	52 248	67 564	70 705	82 381	82 381	70 544	62 178	83 058
Community and social services		7 664	5 409	5 895	9 163	10 431	10 431	10 644	7 143	7 403
Sport and recreation		820	1 236	933	1 110	1 110	1 110	1 025	1 110	1 201
Public safety		35 639	40 577	59 114	53 033	50 069	50 069	50 575	52 004	53 454
Housing		-	5 027	1 622	7 400	20 771	20 771	8 300	1 920	21 000
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14 267	981	1 229	1 076	1 026	1 026	1 093	1 166	1 244
Planning and development		1 006	898	1 178	1 017	967	967	1 035	1 108	1 185
Road transport		13 261	83	52	58	58	58	58	59	59
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		103 004	107 382	115 225	130 407	132 643	132 643	142 846	154 326	163 927
Energy sources		68 955	71 926	76 929	89 704	89 774	89 774	92 797	102 184	107 006
Water management		13 649	13 774	15 395	17 394	17 854	17 854	20 684	20 862	22 389
Waste water management		12 464	13 594	14 387	14 835	16 226	16 226	18 599	18 852	20 194
Waste management		7 937	8 088	8 514	8 473	8 789	8 789	10 766	12 427	14 338
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	<b>2</b>	<b>230 794</b>	<b>247 659</b>	<b>259 581</b>	<b>297 154</b>	<b>312 341</b>	<b>312 341</b>	<b>315 442</b>	<b>323 064</b>	<b>360 563</b>
<b>Expenditure - Functional</b>										
<i>Governance and administration</i>		54 517	66 175	57 054	88 250	89 004	89 004	89 947	92 923	98 577
Executive and council		24 391	29 033	18 450	28 962	29 710	29 710	30 187	31 010	32 408
Finance and administration		30 126	36 191	37 291	57 834	57 795	57 795	57 921	59 951	64 071
Internal audit		-	951	1 312	1 453	1 498	1 498	1 839	1 963	2 098
<i>Community and public safety</i>		49 427	64 057	69 620	66 578	75 762	75 762	69 311	64 666	85 634
Community and social services		11 786	8 601	9 854	7 226	7 399	7 399	7 822	8 177	8 494
Sport and recreation		7 619	8 757	9 664	11 832	11 748	11 748	12 272	13 019	13 875
Public safety		30 022	40 112	46 767	38 225	38 392	38 392	38 799	39 286	39 841
Housing		-	6 587	3 335	9 294	18 223	18 223	10 418	4 184	23 423
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		21 321	16 354	20 036	22 499	24 195	24 195	24 113	25 606	27 190
Planning and development		2 570	2 931	3 953	5 287	5 219	5 219	5 365	5 694	6 071
Road transport		18 751	13 423	16 083	17 212	18 976	18 976	18 748	19 912	21 118
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		89 135	90 973	97 738	120 460	124 378	124 378	140 818	149 499	159 521
Energy sources		60 651	62 221	67 284	82 363	82 996	82 996	88 599	94 432	101 462
Water management		9 639	10 633	9 821	11 277	13 032	13 032	16 918	17 860	18 909
Waste water management		8 225	12 065	13 514	17 233	18 016	18 016	18 697	19 639	20 566
Waste management		10 620	6 054	7 119	9 588	10 335	10 335	16 603	17 568	18 585
<i>Other</i>	4	1 605	786	1 191	1 271	871	871	410	430	452
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>216 005</b>	<b>238 345</b>	<b>245 638</b>	<b>299 057</b>	<b>314 210</b>	<b>314 210</b>	<b>324 598</b>	<b>333 125</b>	<b>371 373</b>
<b>Surplus/(Deficit) for the year</b>		<b>14 789</b>	<b>9 314</b>	<b>13 944</b>	<b>(1 904)</b>	<b>(1 869)</b>	<b>(1 869)</b>	<b>(9 156)</b>	<b>(10 061)</b>	<b>(10 810)</b>

**Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenue (Transfers recognized – capital) and therefore does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the trading services should exceed their expenditures.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under executive and council as well as finance and administration.



**Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)****WC034 Swellendam - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

2024 Supplemental Table A6 Budgeted Financial Performance (Revenue and Expenditure by Municipal Vote)										
Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Municipal Manager		802	83	6	379	791	791	400	—	—
Vote 2 - Corporate Services		62 048	27 922	30 821	33 923	34 171	34 171	36 766	39 511	42 507
Vote 3 - Financial Services		7 556	43 024	45 914	48 089	48 691	48 691	51 069	54 387	57 930
Vote 4 - Engineers Services		108 327	116 294	120 104	135 549	137 470	137 470	145 846	154 508	162 673
Vote 5 - Community Services		51 948	60 337	61 969	78 606	90 458	90 458	80 642	73 747	96 646
Vote 6 - Community Services Continued		113	1	767	608	759	759	719	912	808
Total Revenue by Vote	2	230 794	247 659	259 581	297 154	312 341	312 341	315 442	323 064	360 563
Expenditure by Vote to be appropriated	1									
Vote 1 - Municipal Manager		7 076	5 089	6 584	8 935	8 816	8 816	8 650	8 736	9 266
Vote 2 - Corporate Services		30 281	35 706	30 281	40 255	40 932	40 932	42 544	44 533	46 865
Vote 3 - Financial Services		21 336	21 632	24 411	28 873	29 056	29 056	30 136	32 255	34 520
Vote 4 - Engineers Services		97 266	101 018	109 187	134 750	139 204	139 204	147 246	154 540	164 906
Vote 5 - Community Services		59 852	74 729	73 517	78 405	88 078	88 078	87 924	84 360	106 666
Vote 6 - Community Services Continued		194	172	1 659	7 839	8 124	8 124	8 098	8 701	9 150
Total Expenditure by Vote	2	216 005	238 345	245 638	299 057	314 210	314 210	324 598	333 125	371 373
Surplus/(Deficit) for the year	2	14 789	9 314	13 944	(1 904)	(1 869)	(1 869)	(9 156)	(10 061)	(10 810)

**Explanatory notes to Table A3 - Budgeted Financial Performance (revenue and expenditure by vote)**

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.
2. This is the level at which council will approve the budget in terms of Section 24(2)(c)(iii) of the MFMA.

**Table A4 - Budgeted Financial Performance (revenue and expenditure)****WC034 Swellendam - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Section 1: Budgeted financial performance (revenue and expenditure)											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Revenue By Source</b>											
Property rates	2	32 603	35 122	37 492	40 468	40 088	40 088	40 088	42 467	45 440	48 620
Service charges - electricity revenue	2	66 802	69 539	74 870	85 622	85 662	85 662	85 662	90 701	97 107	103 948
Service charges - water revenue	2	13 599	13 660	15 395	17 394	17 394	17 394	17 394	19 434	20 862	22 389
Service charges - sanitation revenue	2	12 442	13 430	14 335	14 792	16 168	16 168	16 168	18 537	18 787	20 125
Service charges - refuse revenue	2	7 521	8 088	8 514	8 473	8 789	8 789	8 789	10 766	12 427	14 338
Rental of facilities and equipment		1 387	673	742	621	691	691	691	732	776	823
Interest earned - external investments		3 536	4 184	5 033	4 166	4 966	4 966	4 966	5 215	5 475	5 749
Interest earned - outstanding debtors		1 729	1 251	991	1 110	1 200	1 200	1 200	1 260	1 323	1 389
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		33 048	37 583	42 356	48 514	45 514	45 514	45 514	47 055	48 308	49 574
Licences and permits		940	1 270	1 451	1 365	1 372	1 372	1 372	1 440	1 513	1 589
Agency services		1 664	1 854	2 102	1 917	1 980	1 980	1 980	2 182	2 291	2 406
Transfers and subsidies		35 095	40 287	39 859	52 435	62 406	62 406	62 406	55 272	49 876	71 878
Other revenue	2	5 150	3 228	3 072	4 054	4 174	4 174	4 174	3 056	3 178	3 383
Gains		1 038	-	19	1 000	1 000	1 000	1 000	1 200	1 000	1 000
Total Revenue (excluding capital transfers and contributions)		216 552	230 168	246 231	281 932	291 404	291 404	291 404	299 318	308 364	347 211
<b>Expenditure By Type</b>											
Employee related costs	2	75 140	80 915	85 604	108 348	108 735	108 735	108 735	116 732	122 245	130 618
Remuneration of councillors		4 379	4 954	5 103	5 594	5 637	5 637	5 637	6 031	6 454	6 905
Debt impairment	3	22 619	34 772	35 332	34 238	36 921	36 921	36 921	36 921	36 921	36 921
Depreciation & asset impairment	2	9 285	7 474	9 801	9 329	10 389	10 389	10 389	11 419	11 577	11 978
Finance charges		9 145	6 636	5 801	6 525	6 525	6 525	6 525	6 097	5 901	5 758
Bulk purchases	2	50 442	51 602	55 676	67 286	67 286	67 286	67 286	72 733	77 648	83 671
Other materials	8	-	17 470	20 474	21 577	14 437	14 437	14 437	14 166	15 026	15 931
Contracted services		-	13 704	13 207	24 090	39 795	39 795	39 795	35 036	30 439	51 049
Transfers and subsidies		1 484	1 297	1 700	2 502	360	360	360	260	274	289
Other expenditure	4, 5	43 509	19 178	12 939	19 567	24 125	24 125	24 125	25 202	26 640	28 253
Losses		2	345	-	-	-	-	-	-	-	-
Total Expenditure		216 005	238 345	245 638	299 057	314 210	314 210	314 210	324 598	333 125	371 373
<b>Surplus/(Deficit)</b>											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		14 242	17 491	13 350	15 222	20 937	20 937	20 937	16 124	14 700	13 352
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	1	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		14 789	9 314	13 944	(1 904)	(1 869)	(1 869)	(1 869)	(9 156)	(10 061)	(10 810)
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		14 789	9 314	13 944	(1 904)	(1 869)	(1 869)	(1 869)	(9 156)	(10 061)	(10 810)
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		14 789	9 314	13 944	(1 904)	(1 869)	(1 869)	(1 869)	(9 156)	(10 061)	(10 810)
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		14 789	9 314	13 944	(1 904)	(1 869)	(1 869)	(1 869)	(9 156)	(10 061)	(10 810)

**Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)**

1. Total revenue amounts to R299.318 million for 2020/21.
2. Revenue to be generated from property rates is R42.467 million in the 2020/21 financial year which represents 14,19% of the operating revenue base of the municipality and therefore remains a significant funding source for the municipality.
3. Service charges relating to electricity, water, sanitation and refuse removal constitutes the largest component of the revenue basket of the municipality totaling to R139.439 million for the 2020/21 financial year and reflecting 46,58% of the total revenue base.
4. Fines, penalties and forfeits also significantly contributes to the revenue basket totaling to R47.055 million for the 2020/21 financial year and reflecting 15,72% of the total revenue base.
5. Transfers of operating grants recognised, includes the local government equitable share and other operating grants received from national and provincial government. This revenue only realising after preset conditions were met. It needs to be noted that the transfers recognised fluctuates due to the nature of expenses in the provincial housing grant.
6. More detail regarding the employee related cost and the remuneration of councilors are provided in Section 11 of this report.
7. More emphasis will be placed on the debt impairment; depreciation charges and the finance charges in Section 10 – Budget Funding.
8. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational efficiencies will have to be identified and instituted to reduce the impact of wage and bulk tariff increases in future years.

**Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source****WC034 Swellendam - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding**

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>	<b>1</b>										
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure, to be appropriated</b>	<b>2</b>										
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 3 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Engineers Services		-	-	11 066	12 470	12 470	12 470	12 470	-	-	-
Vote 5 - Community Services		-	-	-	2 609	3 478	3 478	3 478	-	-	-
Vote 6 - Community Services Continued		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	<b>7</b>	-	-	11 066	15 078	15 948	15 948	15 948	-	-	-
<b>Single-year expenditure, to be appropriated</b>	<b>2</b>										
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	38	-	-
Vote 2 - Corporate Services		374	48	1 234	105	100	100	100	263	265	80
Vote 3 - Financial Services		375	2 476	1 200	950	950	950	950	1 590	1 740	1 550
Vote 4 - Engineers Services		10 339	13 970	3 203	4 091	4 506	4 506	4 506	16 686	17 102	15 672
Vote 5 - Community Services		3 788	4 369	281	334	4 770	4 770	4 770	5 304	93	550
Vote 6 - Community Services Continued		-	-	-	-	-	-	-	244	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		14 876	20 863	5 919	5 480	10 326	10 326	10 326	24 124	19 200	17 852
<b>Total Capital Expenditure - Vote</b>		14 876	20 863	16 985	20 559	26 274	26 274	26 274	24 124	19 200	17 852
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		749	3 619	2 435	1 181	1 328	1 328	1 328	1 891	2 005	1 630
Executive and council		71	-	1 234	6	5	5	5	38	-	-
Finance and administration		-	3 619	1 200	1 175	1 323	1 323	1 323	1 853	2 005	1 630
Internal audit		678	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		3 788	4 364	281	2 943	8 248	8 248	8 248	5 548	93	550
Community and social services		1 255	657	281	2 729	3 598	3 598	3 598	3 722	-	-
Sport and recreation		2 533	3 707	-	193	193	193	193	1 815	93	550
Public safety		-	-	-	21	11	11	11	10	-	-
Housing		-	-	-	-	4 446	4 446	4 446	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		9 189	7 334	4 183	6 125	6 888	6 888	6 888	7 232	7 199	7 087
Planning and development		-	-	-	30	27	27	27	-	-	-
Road transport		9 189	7 334	4 183	6 095	6 862	6 862	6 862	7 232	7 199	7 087
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		1 150	5 546	10 085	10 310	9 810	9 810	9 810	9 453	9 903	8 585
Energy sources		230	291	2 215	3 439	2 609	2 609	2 609	2 029	4 348	2 609
Water management		919	4 737	5 874	5 664	6 194	6 194	6 194	6 684	5 415	5 826
Waste water management		-	512	1 996	1 207	1 007	1 007	1 007	740	140	150
Waste management		-	5	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	<b>3</b>	14 876	20 863	16 985	20 559	26 274	26 274	26 274	24 124	19 200	17 852
<b>Funded by:</b>											
National Government		12 644	12 654	11 550	12 470	12 470	12 470	12 470	11 559	14 700	13 352
Provincial Government		1 599	4 364	-	2 752	8 467	8 467	8 467	4 565	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>4</b>	14 242	17 017	11 550	15 222	20 937	20 937	20 937	16 124	14 700	13 352
<b>Borrowing</b>	<b>6</b>	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		634	3 845	5 435	5 337	5 337	5 337	5 337	8 000	4 500	4 500
<b>Total Capital Funding</b>	<b>7</b>	14 876	20 863	16 985	20 559	26 274	26 274	26 274	24 124	19 200	17 852

**Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations), capital expenditure by standard classification and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.
3. Unlike multi-year capital appropriations which normally would result in work-in-progress at the end of a financial year, single-year appropriations relate to expenditure that will incur in the specific budget year such as the procurement of vehicles and specialised tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the inputs of departments and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included, but no commitments will be incurred against single-year appropriations for the two outer-years.
4. The capital program is funded from own funding and government grants and transfers. As mentioned previously the funding source of new borrowings is a remaining problem and the municipality is dependent on the bank sector and the risk assessment process to raise future loans.
5. For 2020/21 capital transfers from national and provincial government amounts to R16.124 million.

**Table A6 -Budgeted Financial Position****WC034 Swellendam - Table A6 Budgeted Financial Position**

2020/21 Medium Term Revenue & Expenditure Framework											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		60 791	65 396	74 245	27 853	61 702	61 702	61 702	45 856	35 357	25 981
Call investment deposits	1	–	–	700	–	–	–	–	–	–	–
Consumer debtors	1	8 528	8 129	9 113	8 932	9 137	9 412	9 412	7 129	5 101	3 368
Other debtors		18 159	11 136	14 205	12 779	11 645	11 369	11 369	11 369	11 369	11 369
Current portion of long-term receivables		38	–	–	–	–	–	–	–	–	–
Inventory	2	11 157	10 432	3 559	10 274	3 747	3 747	3 747	3 722	3 874	4 032
<b>Total current assets</b>		<b>98 672</b>	<b>95 093</b>	<b>101 821</b>	<b>59 838</b>	<b>86 231</b>	<b>86 231</b>	<b>86 231</b>	<b>68 078</b>	<b>55 701</b>	<b>44 750</b>
<b>Non current assets</b>											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		–	–	–	–	–	–	–	–	–	–
Investment property		25 211	25 073	17 190	24 886	17 092	17 092	17 092	16 999	16 907	16 815
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	277 922	291 680	314 009	316 518	330 068	330 068	330 068	342 941	350 731	356 770
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		425	435	506	586	430	430	430	353	279	207
Other non-current assets		5 398	5 113	198	4 416	198	171	171	171	171	171
<b>Total non current assets</b>		<b>308 956</b>	<b>322 302</b>	<b>331 902</b>	<b>346 405</b>	<b>347 787</b>	<b>347 760</b>	<b>347 760</b>	<b>360 465</b>	<b>368 088</b>	<b>373 962</b>
<b>TOTAL ASSETS</b>		<b>407 628</b>	<b>417 394</b>	<b>433 723</b>	<b>406 244</b>	<b>434 018</b>	<b>433 991</b>	<b>433 991</b>	<b>428 543</b>	<b>423 789</b>	<b>418 712</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	2 430	3 078	3 414	2 276	2 827	3 741	3 741	2 784	3 026	3 348
Consumer deposits		2 001	2 245	2 514	2 570	2 715	2 715	2 715	2 925	3 159	3 412
Trade and other payables	4	33 655	28 826	31 472	24 031	29 898	29 898	29 898	28 403	26 983	25 634
Provisions		24 996	27 454	10 675	28 508	13 569	13 569	13 569	16 665	19 978	23 524
<b>Total current liabilities</b>		<b>63 082</b>	<b>61 603</b>	<b>48 074</b>	<b>57 385</b>	<b>49 009</b>	<b>49 923</b>	<b>49 923</b>	<b>50 778</b>	<b>53 148</b>	<b>55 918</b>
<b>Non current liabilities</b>											
Borrowing		33 080	31 939	28 523	24 664	24 426	24 782	24 782	21 998	18 972	15 624
Provisions		50 852	53 923	69 442	56 877	74 767	74 767	74 767	80 404	86 368	92 679
<b>Total non current liabilities</b>		<b>83 932</b>	<b>85 863</b>	<b>97 965</b>	<b>81 541</b>	<b>99 193</b>	<b>99 549</b>	<b>99 549</b>	<b>102 403</b>	<b>105 340</b>	<b>108 303</b>
<b>TOTAL LIABILITIES</b>		<b>147 014</b>	<b>147 466</b>	<b>146 039</b>	<b>138 925</b>	<b>148 202</b>	<b>149 472</b>	<b>149 472</b>	<b>153 180</b>	<b>158 488</b>	<b>164 221</b>
<b>NET ASSETS</b>	5	<b>260 614</b>	<b>269 928</b>	<b>287 685</b>	<b>267 318</b>	<b>285 815</b>	<b>284 519</b>	<b>284 519</b>	<b>275 362</b>	<b>265 301</b>	<b>254 491</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		246 945	257 819	276 290	264 678	274 421	273 124	273 124	263 968	253 907	243 096
Reserves	4	13 669	12 109	11 395	2 640	11 395	11 395	11 395	11 395	11 395	11 395
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>260 614</b>	<b>269 928</b>	<b>287 685</b>	<b>267 318</b>	<b>285 815</b>	<b>284 519</b>	<b>284 519</b>	<b>275 362</b>	<b>265 301</b>	<b>254 491</b>

**Explanatory notes to Table A6 - Budgeted Financial Position**

1. Table A6 is consistent with international standards of General Recognized Accounting Practices (GRAP) and assists councilors and management to understand the impact of the budget on the statement of financial position.
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international standard which presents assets less liabilities as the accounted Community Wealth. The order of items within each group, illustrates its liquidity; i.e. assets readily converted to cash or liabilities immediately required to be transformed in cash.
3. Table A6 is supported by an extensive table of notes (Table SA3) providing a detailed analysis of the major components of a number of items, including:
  - Call investments deposits;
  - Consumer debtors;
  - Property, plant and equipment;
  - Trade and other payables;
  - Provisions non-current;
  - Changes in net assets; and
  - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the budgeted financial performance or the capital budget will inevitably impact on the budgeted financial position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

**Table A7 - Budgeted Cash Flow Statement****WC034 Swellendam - Table A7 Budgeted Cash Flows**

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates			32 603	36 060	37 239	39 685	39 286	39 286	39 286	41 618	44 531	47 648
Service charges			100 419	97 713	110 623	123 839	125 453	125 453	125 453	136 650	146 200	157 583
Other revenue			8 704	23 530	18 902	25 416	22 731	22 731	22 731	23 465	25 067	26 775
Transfers and Subsidies - Operational		1	43 040	34 466	42 926	52 435	62 406	62 406	62 406	55 272	49 876	71 878
Transfers and Subsidies - Capital		1	14 242	17 491	12 127	15 222	20 937	20 937	20 937	16 124	14 700	13 352
Interest			5 264	5 177	5 866	5 276	6 142	6 142	6 142	6 475	6 799	7 138
Dividends			-	-	-	-	-	-	-	-	-	-
Payments												
Suppliers and employees			(165 012)	(180 588)	(195 257)	(241 712)	(256 484)	(256 484)	(256 484)	(265 708)	(273 964)	(311 451)
Finance charges			(6 177)	(6 636)	(2 928)	(5 549)	(3 598)	(3 598)	(3 598)	(3 027)	(2 683)	(2 385)
Transfers and Grants		1	(1 586)	(1 297)	(1 700)	(2 502)	(360)	(360)	(360)	(260)	(274)	(289)
NET CASH FROM/(USED) OPERATING ACTIVITIES			31 497	25 917	27 798	12 110	16 513	16 513	16 513	10 609	10 251	10 249
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE			1 448	117	313	1 000	1 000	1 000	1 000	1 200	1 000	1 000
Decrease (increase) in non-current receivables			-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments			-	-	-	-	-	-	-	-	-	-
Payments												
Capital assets			(14 790)	(19 458)	(15 749)	(20 559)	(26 274)	(26 274)	(26 274)	(24 124)	(19 200)	(17 852)
NET CASH FROM/(USED) INVESTING ACTIVITIES			(13 343)	(19 341)	(15 437)	(19 559)	(25 274)	(25 274)	(25 274)	(22 924)	(18 200)	(16 852)
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans			-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing			-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits			112	244	269	190	201	201	201	210	234	253
Payments												
Repayment of borrowing			(3 034)	(2 215)	(3 082)	(4 039)	(4 683)	(4 683)	(4 683)	(3 741)	(2 784)	(3 026)
NET CASH FROM/(USED) FINANCING ACTIVITIES			(2 921)	(1 971)	(2 813)	(3 849)	(4 482)	(4 482)	(4 482)	(3 530)	(2 550)	(2 774)
NET INCREASE/ (DECREASE) IN CASH HELD			15 233	4 605	9 549	(11 298)	(13 244)	(13 244)	(13 244)	(15 845)	(10 499)	(9 376)
Cash/cash equivalents at the year begin:		2	36 434	60 791	65 396	39 151	74 945	74 945	74 945	61 702	45 856	35 357
Cash/cash equivalents at the year end:		2	51 667	65 396	74 945	27 853	61 702	61 702	61 702	45 856	35 357	25 981

**Explanatory notes to Table A7 - Budgeted Cash Flow Statement**

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flows versus cash out-flows that is likely to result from the implementation of the budget. The net effect of budget (both capital & operational) is represented in the net increase or decrease in cash and cash equivalents.
2. Table A7 is supported by an extensive table (Table SA30) that provides a breakdown per month as well as providing a detailed analysis of the major sources of receipts and expenditure.



**Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

WC034 Swellendam - Table A8 Cash backed reserves/accumulated surplus reconciliation

W0004 - W0004 - Table A6 Cash backed reserves/accumulated surplus reclassification												
Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Cash and investments available</b>												
Cash/cash equivalents at the year end		1	51 667	65 396	74 945	27 853	61 702	61 702	61 702	45 856	35 357	25 981
Other current investments > 90 days			9 124	(0)	0	-	0	0	0	-	-	-
Non current assets - Investments		1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>			<b>60 791</b>	<b>65 396</b>	<b>74 945</b>	<b>27 853</b>	<b>61 702</b>	<b>61 702</b>	<b>61 702</b>	<b>45 856</b>	<b>35 357</b>	<b>25 981</b>
<b>Application of cash and investments</b>												
Unspent conditional transfers			11 505	-	(52)	836	124	124	124	124	124	124
Unspent borrowing			-	-	-	-	-	-	-	-	-	-
Statutory requirements		2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements		3	768	12 507	12 209	4 909	12 307	12 307	12 307	12 576	12 757	12 780
Other provisions			-	-	-	-	-	-	-	-	-	-
Long term investments committed		4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments		5	13 669	12 109	11 395	2 640	11 395	11 395	11 395	11 395	11 395	11 395
<b>Total Application of cash and investments:</b>			<b>25 942</b>	<b>24 616</b>	<b>23 552</b>	<b>8 385</b>	<b>23 825</b>	<b>23 825</b>	<b>23 825</b>	<b>24 094</b>	<b>24 275</b>	<b>24 299</b>
<b>Surplus(shortfall)</b>			<b>34 849</b>	<b>40 780</b>	<b>51 393</b>	<b>19 469</b>	<b>37 876</b>	<b>37 876</b>	<b>37 876</b>	<b>21 762</b>	<b>11 082</b>	<b>1 682</b>

**Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of the MFMA circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or a deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

## Table A9 - Asset Management

WC034 Swellendam - Table A9 Asset Management

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE											
<u>Total New Assets</u>		1	14 876	20 863	16 985	8 113	13 545	13 545	10 880	5 239	3 640
Roads Infrastructure			4 345	7 334	7 163	-	-	-	400	200	210
Storm water Infrastructure			-	-	-	-	-	-	450	-	-
Electrical Infrastructure			230	291	1 739	3 439	2 609	2 609	250	1 739	-
Water Supply Infrastructure			919	4 737	-	550	697	697	1 367	-	-
Sanitation Infrastructure			-	512	11	-	-	-	-	-	-
Solid Waste Infrastructure			4 801	5	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			10 296	12 880	8 913	3 989	3 306	3 306	2 467	1 939	210
Community Facilities			1 255	657	-	2 922	3 792	3 792	4 158	50	50
Sport and Recreation Facilities			2 533	3 707	-	-	-	-	40	-	-
Community Assets			3 788	4 364	-	2 922	3 792	3 792	4 198	50	50
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			12	73	296	-	-	-	-	-	-
Intangible Assets			12	73	296	-	-	-	-	-	-
Computer Equipment			-	-	-	800	800	800	1 110	1 400	1 400
Furniture and Office Equipment			303	2 043	317	237	229	229	354	405	230
Machinery and Equipment			406	540	2 160	165	673	673	941	323	300
Transport Assets			-	964	852	-	300	300	1 810	1 122	1 450
Land			71	-	4 446	-	4 446	4 446	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>		2	-	-	-	100	100	100	240	2 809	-
Roads Infrastructure			-	-	-	-	-	-	-	-	-
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	-	-	-	-	2 609	-
Water Supply Infrastructure			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			-	-	-	100	100	100	-	-	-
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			-	-	-	100	100	100	-	2 609	-
Community Facilities			-	-	-	-	-	-	140	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Community Assets			-	-	-	-	-	-	140	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	100	200	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	-	-	-	100	200	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			-	-	-	-	-	-	-	-	-
Machinery and Equipment			-	-	-	-	-	-	-	-	-
Transport Assets			-	-	-	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-

WC034 Swellendam - Table A9 Asset Management

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE											
Total Upgrading of Existing Assets		6	-	-	-	12 346	12 629	12 629	13 004	11 153	14 212
Roads Infrastructure			-	-	-	6 095	6 595	6 595	5 717	5 627	5 627
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	-	-	-	1 739	-	2 609
Water Supply Infrastructure			-	-	-	5 114	5 097	5 097	4 752	5 385	5 826
Sanitation Infrastructure			-	-	-	1 107	907	907	290	140	150
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			-	-	-	12 316	12 599	12 599	12 499	11 153	14 212
Community Facilities			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Community Assets			-	-	-	-	-	-	-	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	30	30	30	505	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	30	30	30	505	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			-	-	-	-	-	-	-	-	-
Machinery and Equipment			-	-	-	-	-	-	-	-	-
Transport Assets			-	-	-	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Total Capital Expenditure		4	14 876	20 863	16 985	20 559	26 274	26 274	24 124	19 200	17 852
Roads Infrastructure			4 345	7 334	7 163	6 095	6 595	6 595	6 117	5 827	5 837
Storm water Infrastructure			-	-	-	-	-	-	450	-	-
Electrical Infrastructure			230	291	1 739	3 439	2 609	2 609	1 989	4 348	2 609
Water Supply Infrastructure			919	4 737	-	5 664	5 794	5 794	6 119	5 385	5 826
Sanitation Infrastructure			-	512	11	1 207	1 007	1 007	290	140	150
Solid Waste Infrastructure			4 801	5	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			10 296	12 880	8 913	16 405	16 005	16 005	14 966	15 700	14 422
Community Facilities			1 255	657	-	2 922	3 792	3 792	4 298	50	50
Sport and Recreation Facilities			2 533	3 707	-	-	-	-	40	-	-
Community Assets			3 788	4 364	-	2 922	3 792	3 792	4 338	50	50
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	30	30	30	605	200	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	30	30	30	605	200	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			12	73	296	-	-	-	-	-	-
Intangible Assets			12	73	296	-	-	-	-	-	-
Computer Equipment			-	-	-	800	800	800	1 110	1 400	1 400
Furniture and Office Equipment			303	2 043	317	237	229	229	354	405	230
Machinery and Equipment			406	540	2 160	165	673	673	941	323	300
Transport Assets			-	964	852	-	300	300	1 810	1 122	1 450
Land			71	-	4 446	-	4 446	4 446	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class			14 876	20 863	16 985	20 559	26 274	26 274	24 124	19 200	17 852
ASSET REGISTER SUMMARY - PPE (WDV)		5	303 558	317 188	331 875	346 405	347 787	347 787	360 465	368 088	373 962
Roads Infrastructure			85 354	93 829	87 986	69 902	89 732	89 732	63 513	67 068	70 545
Storm water Infrastructure			7 432	89	26 520	28 209	2 419	2 419	31 139	30 462	29 788
Electrical Infrastructure			17 444	23 159	49 390	26 776	25 397	25 397	29 159	32 306	33 652
Water Supply Infrastructure			97 441	42 560	69 438	52 363	41 900	41 900	58 304	61 440	64 948
Sanitation Infrastructure			13 168	68 386	4 201	69 683	89 263	89 263	69 965	67 532	65 178
Solid Waste Infrastructure			-	-	-	72	2 028	2 028	2 104	2 096	2 090
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	5	24	24	-	-	-
Infrastructure			220 839	228 023	237 536	247 011	250 763	250 763	254 184	260 904	266 200
Community Assets			23 054	25 255	35 423	32 047	33 081	33 081	45 676	45 364	45 052
Heritage Assets			-	-	171	4 416	198	198	171	171	171
Investment properties			2 324	2 324	17 190	24 886	17 092	17 092	16 999	16 907	16 815
Other Assets			56 924	61 152	41 050	17 313	7 503	7 503	26 058	26 160	26 060
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Intangible Assets			417	435	506	586	430	430	353	279	207
Computer Equipment			-	-	-	2 561	2 508	2 508	3 233	4 095	4 826
Furniture and Office Equipment			-	-	-	4 084	4 138	4 138	2 911	2 964	2 831
Machinery and Equipment			-	-	-	1 916	2 496	2 496	2 177	2 075	1 922
Transport Assets			-	-	-	7 140	6 895	6 895	8 701	9 169	9 879
Land			-	-	-	4 446	22 683	22 683	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)		5	303 558	317 188	331 875	346 405	347 787	347 787	360 465	368 088	373 962

WC034 Swellendam - Table A9 Asset Management

Asset Management - Table A6 Asset Management										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
CAPITAL EXPENDITURE										
EXPENDITURE OTHER ITEMS		22 022	24 130	25 398	29 870	29 452	29 452	35 125	36 637	38 230
Depreciation	7	9 285	7 474	9 801	9 329	10 389	10 389	11 419	11 577	11 978
Repairs and Maintenance by Asset Class	3	12 737	16 656	15 596	20 541	19 063	19 063	23 706	25 060	26 252
Roads Infrastructure		1 888	2 211	2 693	2 876	3 458	3 458	3 544	3 718	3 901
Storm water Infrastructure		-	663	404	703	632	632	664	697	732
Electrical Infrastructure		1 396	1 291	1 403	1 739	1 753	1 753	1 853	1 946	2 043
Water Supply Infrastructure		818	2 310	1 006	1 142	1 354	1 354	1 421	1 492	1 567
Sanitation Infrastructure		583	1 160	993	1 385	1 444	1 444	1 517	1 592	1 672
Solid Waste Infrastructure		1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 984	7 334
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		5 734	8 693	7 809	10 251	10 952	10 952	15 650	16 430	17 248
Community Facilities		766	1 247	653	863	921	921	947	1 058	949
Sport and Recreation Facilities		230	329	543	698	557	557	585	614	645
Community Assets		996	1 576	1 197	1 561	1 478	1 478	1 532	1 672	1 593
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	196	-	-	-	-	-	-	-
Non-revenue Generating		-	-	174	303	286	286	199	209	220
Investment properties		-	196	174	303	286	286	199	209	220
Operational Buildings		971	526	360	622	525	525	552	579	608
Housing		-	-	-	-	-	-	-	-	-
Other Assets		971	526	360	622	525	525	552	579	608
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		1 788	2 500	2 624	3 421	1 283	1 283	890	1 002	1 114
Furniture and Office Equipment		74	89	7	85	90	90	129	136	143
Machinery and Equipment		462	541	3 426	4 292	4 446	4 446	4 751	5 028	5 322
Transport Assets		2 711	2 536	-	6	3	3	4	4	4
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		22 022	24 130	25 398	29 870	29 452	29 452	35 125	36 637	38 230
Renewal and upgrading of Existing Assets as % of total capex		0,0%	0,0%	0,0%	60,5%	48,4%	48,4%	54,9%	72,7%	79,6%
Renewal and upgrading of Existing Assets as % of deprecn		0,0%	0,0%	0,0%	133,4%	122,5%	122,5%	116,0%	120,6%	118,6%
R&M as a % of PPE		4,6%	5,7%	5,0%	6,5%	5,8%	5,8%	6,9%	7,1%	7,4%
Renewal and upgrading and R&M as a % of PPE		4,0%	5,0%	5,0%	10,0%	9,0%	9,0%	10,0%	11,0%	11,0%

**Explanatory notes to Table A9 - Asset Management**

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets and allocations to repairs and maintenance should be 8% of PPE. The municipality does not meet both of these recommendations, because as mentioned above the annual budget input process was absolutely cut to a level which is realistic and affordable, due to financial constraints.
3. The table above provides an analysis between depreciation and operational repairs and maintenance over the MTREF and highlights the fact that the municipality's capital budget is excessive and will not address the maintenance backlog.

**Table A10 - Basic Service Delivery Measurement****WC034 Swellendam - Table A10 Basic service delivery measurement**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		12 378	12 858	12 887	12 887	12 887	12 960	12 960	12 960	12 960
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		12 378	12 858	12 887	12 887	12 887	12 960	12 960	12 960	12 960
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	12 378	12 858	12 887	12 887	12 887	12 960	12 960	12 960	12 960
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		12 186	12 002	12 600	12 600	12 352	12 352	12 776	12 776	12 776
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		12 186	12 002	12 600	12 600	12 352	12 352	12 776	12 776	12 776
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	12 186	12 002	12 600	12 600	12 352	12 352	12 776	12 776	12 776
<b>Energy:</b>										
Electricity (at least min.service level)		1 792	1 788	1 788	1 796	1 796	1 796	1 796	1 796	1 796
Electricity - prepaid (min.service level)		10 418	10 538	10 877	10 993	10 993	10 993	11 107	11 107	11 107
<i>Minimum Service Level and Above sub-total</i>		12 210	12 326	12 665	12 789	12 789	12 789	12 903	12 903	12 903
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	12 210	12 326	12 665	12 789	12 789	12 789	12 903	12 903	12 903
<b>Refuse:</b>										
Removed at least once a week		12 196	12 108	12 112	12 204	12 204	12 204	12 204	12 204	12 204
<i>Minimum Service Level and Above sub-total</i>		12 196	12 108	12 112	12 204	12 204	12 204	12 204	12 204	12 204
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	12 196	12 108	12 112	12 204	12 204	12 204	12 204	12 204	12 204

WC034 Swellendam - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		1 562	1 975	–	2 089	2 089	2 259	2 259	2 259	2 259
Sanitation (free minimum level service)		1 562	1 975	–	2 089	2 089	2 259	2 259	2 259	2 259
Electricity/other energy (50kwh per household per month)		1 562	1 594	–	1 925	1 925	2 259	2 259	2 259	2 259
Refuse (removed at least once a week)		1 562	1 594	–	2 089	2 089	2 259	2 259	2 259	2 259
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>	8									
Water (6 kilolitres per indigent household per month)		1 061	1 262	2 287	2 683	2 683	2 683	2 733	2 902	3 082
Sanitation (free sanitation service to indigent households)		3 878	4 274	4 737	5 670	5 459	5 459	5 482	5 866	6 276
Electricity/other energy (50kwh per indigent household per month)		334	395	–	790	790	790	845	904	967
Refuse (removed once a week for indigent households)		2 146	2 413	2 852	3 856	3 541	3 541	3 829	4 381	5 015
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>		–	–	–	–	–	–	–	–	–
<b>Total cost of FBS provided</b>		<b>7 418</b>	<b>8 344</b>	<b>9 876</b>	<b>12 999</b>	<b>12 473</b>	<b>12 473</b>	<b>12 889</b>	<b>14 052</b>	<b>15 339</b>
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		219	239	253	270	270	270	284	298	281
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		–	–	–	–	–	–	–	–	–
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)		–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		3 162	3 795	3 686	3 408	3 788	3 788	4 053	4 336	4 640
Water (in excess of 6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)		–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–
Housing - top structure subsidies		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
<b>Total revenue cost of subsidised services provided</b>		<b>3 162</b>	<b>3 795</b>	<b>3 686</b>	<b>3 408</b>	<b>3 788</b>	<b>3 788</b>	<b>4 053</b>	<b>4 336</b>	<b>4 640</b>

### Explanatory notes to Table A10 - Basic Service Delivery Measurement

- Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

## Part 2 – Supporting Documentation

### Section 5 - Overview of the annual budget process

Section 53 of the MFMA requires the mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the MFMA.

The Budget Steering Committee consists of the finance portfolio committee members.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### 5.1 Budget Process Overview

In terms of section 21 of the MFMA the mayor is required to table in council ten months before the start of the new financial year a time schedule that sets out the process to revise the IDP and prepare the budget.

The mayor tabled the required timetable end of August 2019.

#### 5.2 Financial Modeling and Key Planning Drivers

The following key factors and planning strategies have informed the compilation of the 2020/21 MTREF:

- Municipality's growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- Debtor payment levels
- The need for tariff increases versus the ability of the community to pay for services
- Improved and sustainable service delivery



In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 98, 99 and 100 has been taken into consideration in the planning and prioritisation process.

## **Section 6 - Overview of alignment of annual budget with IDP**

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with national and provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPis);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the strategic objectives.

The 2020/21 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

**Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue**

**WC034 Swellendam - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
Enhance access to basic services and address maintenance backlogs	Basic service delivery	A	2	116 263	120 459	116 641	144 196	146 403	146 403	156 591	166 912	176 986
To create a capacitated people-centered institution	Institutional development and transformation	B		271	4 725	5 278	8 498	9 860	9 860	9 876	6 179	6 540
To create a safe and healthy living environment	Basic service delivery	C		37 145	29 452	45 079	53 084	50 139	50 139	50 649	52 082	53 537
To develop integrated and sustainable settlements with the view to correct spatial imbalances	Institutional development and transformation	D		7 824	1 353	1 027	1 028	978	978	1 046	1 119	1 198
To enhance economic development with focus on both first and second economies	Economic Development	E		724	970	940	942	942	942	1 022	1 107	1 198
To improve financial viability and mangement	Financial management	F		7 953	58 159	44 291	48 089	48 691	48 691	51 069	54 387	57 930
To promote good governance and community participation	Good governance and public participation	G		60 615	32 541	46 326	41 317	55 327	55 327	45 189	41 277	63 174
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)				1	230 794	247 659	259 581	297 154	312 341	312 341	315 442	323 064

**Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure**

WC034 Swellendam - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Woolworths - Supporting Table 5.6: Reconciliation of MD Strategic Objectives and Budget (Operating Expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
Enhance access to basic services and address maintenance backlogs	Basic service delivery	A	1	104 530	109 857	103 164	136 395	141 625	141 625	156 808	164 626	175 534
To create a capacitated people-centered institution	Institutional development and transformation	B		8 790	12 350	13 388	14 401	14 723	14 723	15 440	16 194	17 191
To create a safe and healthy living environment	Basic service delivery	C		40 477	43 307	42 921	62 350	62 472	62 472	62 386	64 380	66 622
To develop integrated and sustainable settlements with the view to correct spatial imbalances	Institutional development and transformation	D		14 217	3 884	5 116	5 387	5 302	5 302	5 448	5 775	6 148
To enhance economic development with focus on both first and second economies	Economic Development	E		1 646	2 465	2 702	2 852	2 467	2 467	2 023	2 150	2 286
To improve financial viability and management	Financial management	F		22 167	35 821	32 203	33 877	34 005	34 005	35 996	38 484	41 185
To promote good governance and community participation	Good governance and public participation	G		24 178	30 662	46 143	43 795	53 615	53 615	46 497	41 518	62 409
Allocations to other priorities												
Total Expenditure				216 006	238 345	245 638	299 057	314 210	314 210	324 598	333 125	371 373

**Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure**

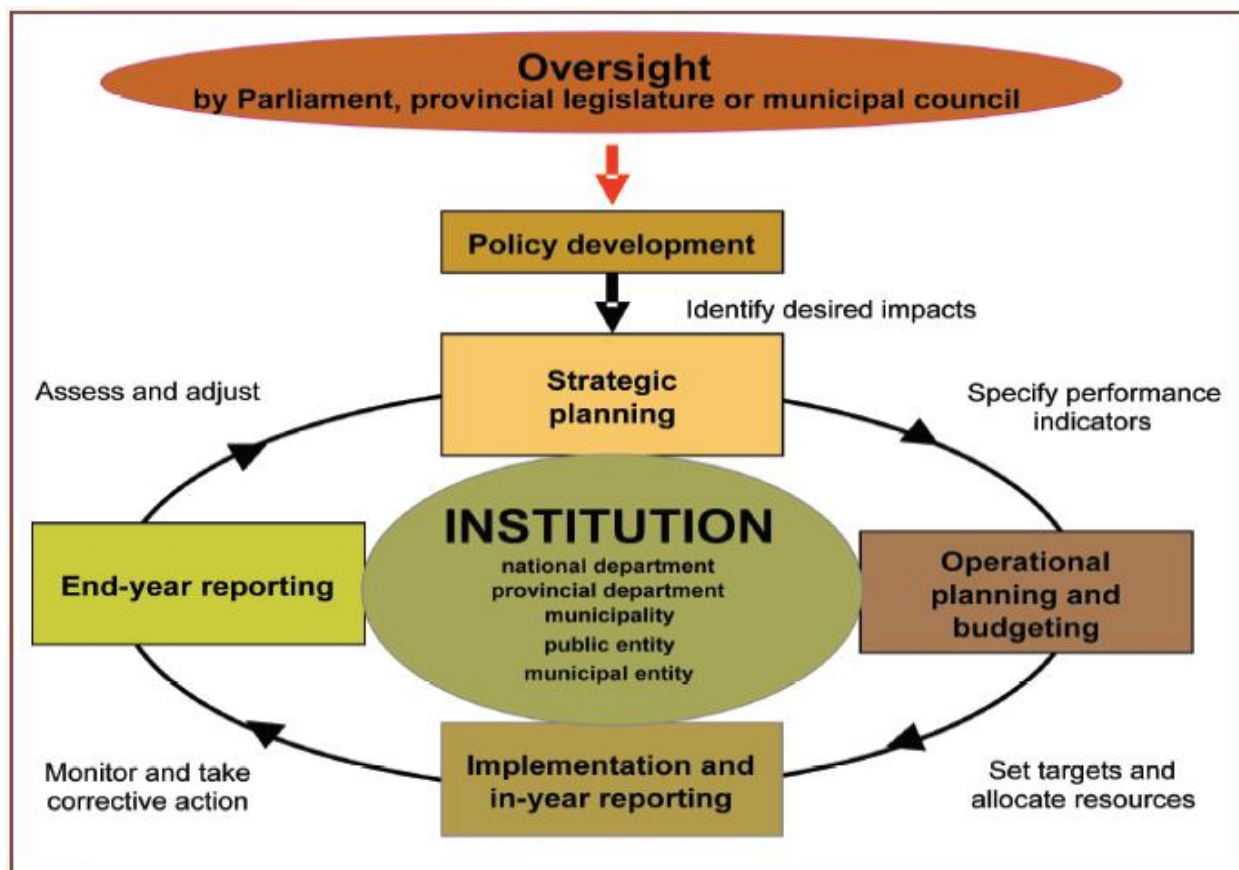
WC034 Swellendam - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

W0504 - Overview - Supporting Table C40 - Recommendation of B1 - Strategic Objectives and Budget (Capital Expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand													
Enhance access to basic services and address maintenance backlogs	Basic service delivery	A	3	10 296	15 796	10 215	19 442	19 442	19 442	20 324	17 102	15 672	
To create a capacitated people-centered institution	Institutional development and transformation	B		303	16	33	-	-	-	40	40	50	
To create a safe and healthy living environment	Basic service delivery	C		-	-	-	-	-	-	-	-	-	
To develop integrated and sustainable settlements with the view to correct spatial imbalances	Institutional development and transformation	D		3 582	2 116	4 992	50	5 765	5 765	1 775	93	550	
				207	10	13	-	-	-	-	-	-	
To enhance economic development with focus on both first and second economies	Economic Development	E		-	-	-	-	-	-	-	-	-	
To improve financial viability and management	Financial management	F		-	-	-	-	-	-	-	-	-	
				417	2 740	1 651	995	995	995	1 590	1 740	1 550	
To promote good governance and community participation	Good governance and public participation	G		-	-	-	-	-	-	-	-	-	
			71	186	79	72	72	72	395	225	30		
Allocations to other priorities													
Total Capital Expenditure				1	14 876	20 863	16 985	20 559	26 274	26 274	24 124	19 200	17 852

## Section 7 - Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which the system is constantly refined as the integrated planning process unfolds. The municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered, plans and budgets for next year, implementation for the current year and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting, implementation and reporting cycle can be graphically illustrated as follows:



**Figure 3 - Planning, budgeting, implementation and reporting cycle**

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by National Treasury:

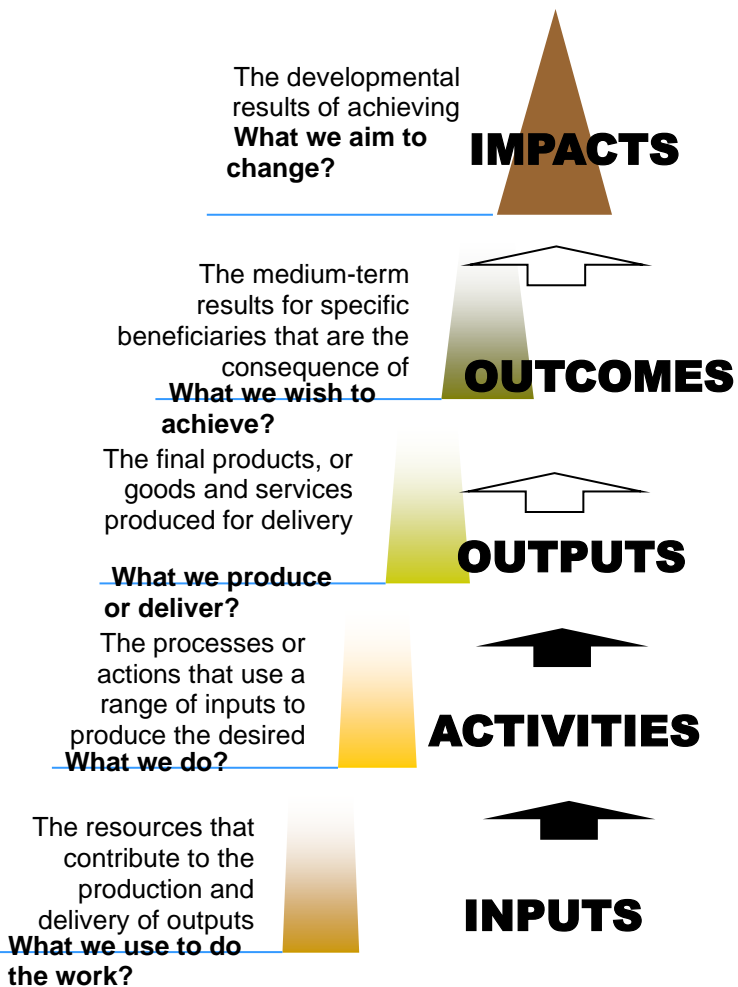


Figure 4 - Definition of performance information concepts

The following table sets out the municipality's main performance objectives and benchmarks for the 2020/21 MTREF.

**Table SA8 - Performance indicators and benchmarks**

**WC034 Swellendam - Supporting Table SA8 Performance indicators and benchmarks**

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b><u>Borrowing Management</u></b>											
<b><u>Credit Rating</u></b>											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	5,6%	3,7%	3,6%	3,5%	3,6%	3,6%	3,6%	3,0%	2,6%	2,4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	6,7%	4,7%	4,3%	4,6%	4,9%	4,9%	4,9%	4,0%	3,4%	3,2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	242,0%	263,8%	250,3%	934,3%	214,4%	217,5%	217,5%	193,1%	166,5%	137,1%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	1,6	1,5	2,1	1,0	1,8	1,7	1,7	1,3	1,0	0,8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,6	1,5	2,1	1,0	1,8	1,7	1,7	1,3	1,0	0,8
Liquidity Ratio	Monetary Assets/Current Liabilities	1,0	1,1	1,6	0,5	1,3	1,2	1,2	0,9	0,7	0,5
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100,0%	95,7%	98,2%	98,1%	98,0%	98,0%	98,0%	98,0%	98,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100,0%	95,7%	98,2%	98,1%	98,0%	98,0%	98,0%	98,0%	98,0%	98,0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	12,3%	8,4%	9,5%	7,7%	7,1%	7,1%	7,1%	6,2%	5,3%	4,2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
Creditors to Cash and Investments		42,9%	44,1%	42,1%	0,0%	39,5%	39,5%	39,5%	61,7%	76,0%	98,2%
<b><u>Other Indicators</u></b>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	5 519 609	5 493 016	5 930 498	5 638 142	5 638 142	5 638 142	5 638 142	5 694 523	5 751 469	5 808 983
	Total Cost of Losses (Rand '000)	5 020	5 066	5 427	5 162	5 162	5 162	5 162	5 214	5 266	5 319
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)	13,0% 400 357	10,0% 346 953	10,4% 248 837	9,7% 345 548	9,7% 345 548	9,7% 345 548	9,7% 345 548	9,7% 349 003	9,7% 352 494	9,7% 356 018
	Total Cost of Losses (Rand '000)	1 902	1 421	1 152	1 546	1 546	1 546	1 546	1 561	1 577	1 593
	% Volume (units purchased and generated less units sold)/units purchased and generated										
		34,0%	23,3%	16,2%	11,8%	11,8%	11,8%	11,8%	11,8%	11,8%	11,8%
Employee costs	Employee costs/(Total Revenue - capital revenue)	34,7%	35,2%	34,8%	38,4%	37,3%	37,3%	37,3%	39,0%	39,6%	37,6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	36,7%	39,2%	0,0%	40,4%	39,2%	39,2%	39,2%	41,0%	41,7%	39,6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5,9%	7,2%	6,3%	7,3%	6,5%	6,5%	6,5%	7,9%	8,1%	7,6%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8,5%	6,1%	6,3%	5,6%	5,8%	5,8%	5,8%	5,9%	5,7%	5,1%
<b><u>IDP regulation financial viability indicators</u></b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	24,5	21,2	22,2	21,2	21,2	21,2	22,4	25,5	25,4	27,1
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	19,9%	13,7%	15,4%	13,0%	12,3%	12,3%	12,3%	10,1%	8,4%	7,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3,5	3,8	4,2	1,3	2,7	2,7	2,7	1,9	1,4	0,9

## 7.1 Performance indicators and benchmarks

### 7.1.1 *Borrowing Management*

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The borrowing strategy must be primarily informed by the affordability of debt repayments. The structure of the municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2020/21 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has been stable, while borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator indicates that the capital program from new borrowings is realistic.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowings.

In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the municipality to meet its revenue targets and ensure its forecasted cash flow targets, but more so unrealistic capital programmes from new borrowings.

### 7.1.2 *Safety of Capital*

*The gearing ratio* is a measure of the total long term borrowings over funds and reserves. The ratio peaked at 2.50. As part of the planning guidelines it implicates that the municipality must ensure proper cash-backing of reserves and funds as a prudent financial sustainability objective and limited new borrowings.

### 7.1.3 *Liquidity*

*Current ratio* is a measure of the current assets divided by the current liabilities. The ratio is 1.3 in the 2020/21 financial year.

*The liquidity ratio* is a measure of the ability of the municipality to utilise cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The ratio is 0.9 in the 2020/21 financial year.



#### **7.1.4 Revenue Management**

In order to reach the targets and maintains the level of outstanding debtors to revenue, an aggressive revenue management framework must be implemented, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of this strategy should be to ensure accurate billing, customer service, credit control and debt collection.

#### **7.1.5 Creditors Management**

For the municipality to ensure that creditors are settled within the legislated 30 days from date the invoice/statement poses to be a challenge. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure an almost 100% compliance rate to this legislative obligation.

#### **7.1.6 Other Indicators**

Both *water and electricity distribution losses* are material. Initiatives to ensure that targets are achieved include managing illegal connections and theft of electricity, including prepaid meters.

## Section 8 - Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The following policies have been reviewed:

- Customer care and debt collection Policy
- Asset Management Policy
- Supply Chain Management Policy
- Budget Policy
- Banking Cash Management and Investment Policy
- Tariff Policy
- Bad Debt Write-Off Policy
- Preferential Procurement Policy
- Petty Cash Policy
- Irregular Expenditure Policy
- Funding and Reserve Policy
- Borrowing Policy
- Indigent Policy
- Rates Policy

## **Section 9 - Overview of budget assumptions**

### **9.1 External factors**

Swellendam's income base comprise of mostly residential consumers and rate payers of which a material percentage are retired people with a fixed monthly income.

Eskom price increases are an external factor that council has no control over.

### **9.2 General inflation outlook and its impact on the municipal activities**

There are five key factors that have been taken into consideration in the compilation of the 2020/21 MTREF:

- National government macro-economic targets;
- The general inflationary outlook and the impact on municipality's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity; and
- The increase in the cost of remuneration.

Employee related costs comprise 37,82% of total operating expenditure in the forecast for the 2020/21 financial year and therefore these increases (which include salary increases and evaluation of posts) places a disproportionate upward pressure on the expenditure budget.

### **9.3 Interest rates for borrowing and investment of funds**

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing under certain conditions. The 2020/21 MTREF is based on the assumption that no borrowings will be utilised.

### **9.4 Collection rate for revenue services**

The base assumption is that tariff and rating increases will increase at a rate slightly higher than CPI over the long term. It is also assumed that current economic conditions and relatively controlled inflationary conditions will continue for the forecasted term.

The rate of revenue collection is currently expressed as 98,26% of annual amounts billed.

### **9.5 Salary increases**

Refer to paragraph 9.2

## Section 10 - Overview of budget funding

### 10.1 Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Correct and accurate tariffs are imperative in the compilation of a credible and funded budget. The municipality derives most of its operational revenue from the delivery of goods and services such as water, electricity, sanitation and solid waste removal. Apart from the services, other revenue i.e., operating grants, building plan fees, licenses and permits, fines etc. are applicable. The rates and taxes will then be the shortfall in revenue, after all the revenue resources have been determined and will reflect the balancing number.

The proposed tariff increases for the 2020/21 MTREF on the different revenue categories are as follows:

- Property rates - 7%
- Electricity - 6,24% (to be finalised by NERSA)
- Water (units) - 8%
- Refuse Removal - 15%
- Sewerage - 5%

The tables below provide detail investment information and investment particulars by maturity.

**Table SA15 – Detail Investment Information**

WC034 Swellendam - Supporting Table SA15 Investment particulars by type

Notes: Chronological Supporting Table 2.1.3 Investment particulars by type										
Investment type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	700	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	700	-	-	-	-	-	-
Consolidated total:		-	-	700	-	-	-	-	-	-

**Table SA16 – Investment particulars by maturity**

Not applicable as the municipality does not have investments at year end.

## Section 11 - Councilor and employee benefits

**Table SA22 - Summary of councilor and staff benefits**

WC034 Swellendam - Supporting Table SA22 Summary councilor and staff benefits

Summary of Employee and Councilor remuneration	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		4 379	5 124	–	4 345	4 345	4 345	4 649	4 974	5 323
Pension and UIF Contributions		–	–	–	367	409	409	438	469	501
Medical Aid Contributions		–	–	–	19	19	19	21	22	24
Motor Vehicle Allowance		–	–	–	358	358	358	383	410	439
Cellphone Allowance		–	–	–	505	505	505	541	578	619
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		–	–	–	–	–	–	–	–	–
<b>Sub Total - Councillors</b>		<b>4 379</b>	<b>5 124</b>	<b>–</b>	<b>5 594</b>	<b>5 637</b>	<b>5 637</b>	<b>6 031</b>	<b>6 454</b>	<b>6 905</b>
<b>% increase</b>	4		17,0%	(100,0%)	–	0,8%	–	7,0%	7,0%	7,0%
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		4 422	6 002	–	5 249	5 249	5 249	5 576	5 967	6 384
Pension and UIF Contributions		624	–	–	722	722	722	769	823	881
Medical Aid Contributions		–	–	–	70	73	73	74	80	85
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		537	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	447	–	–	363	363	363	327	350	374
Cellphone Allowance	3	50	–	–	62	62	62	62	67	71
Housing Allowances	3	–	–	–	–	–	–	–	–	–
Other benefits and allowances	3	133	–	–	89	84	84	118	90	93
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
<b>Sub Total - Senior Managers of Municipality</b>		<b>6 213</b>	<b>6 002</b>	<b>–</b>	<b>6 556</b>	<b>6 554</b>	<b>6 554</b>	<b>6 927</b>	<b>7 376</b>	<b>7 889</b>
<b>% increase</b>	4		(3,4%)	(100,0%)	–	(0,0%)	–	5,7%	6,5%	7,0%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		42 176	50 231	–	65 664	65 323	65 323	71 001	73 574	78 613
Pension and UIF Contributions		10 895	8 892	–	10 492	10 375	10 375	11 538	12 346	13 210
Medical Aid Contributions		–	6 588	–	6 148	6 165	6 165	6 766	7 240	7 747
Overtime		3 103	3 207	–	3 567	4 745	4 745	3 888	4 156	4 443
Performance Bonus		270	653	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	4 784	4 419	–	5 425	5 335	5 335	5 969	6 387	6 834
Cellphone Allowance	3	–	–	–	373	369	369	387	414	443
Housing Allowances	3	417	591	–	606	606	606	692	741	792
Other benefits and allowances	3	5 405	3 521	–	4 157	3 886	3 886	3 831	4 048	4 266
Payments in lieu of leave		–	935	–	1 053	1 053	1 053	1 127	1 205	1 290
Long service awards		157	–	–	352	368	368	373	229	245
Post-retirement benefit obligations	6	1 720	–	–	3 955	3 955	3 955	4 232	4 529	4 846
<b>Sub Total - Other Municipal Staff</b>		<b>68 927</b>	<b>79 038</b>	<b>–</b>	<b>101 793</b>	<b>102 181</b>	<b>102 181</b>	<b>109 805</b>	<b>114 869</b>	<b>122 729</b>
<b>% increase</b>	4		14,7%	(100,0%)	–	0,4%	–	7,5%	4,6%	6,8%
<b>Total Parent Municipality</b>		<b>79 519</b>	<b>90 163</b>	<b>–</b>	<b>113 942</b>	<b>114 372</b>	<b>114 372</b>	<b>122 763</b>	<b>128 699</b>	<b>137 523</b>
			13,4%	(100,0%)	–	0,4%	–	7,3%	4,8%	6,9%
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>79 519</b>	<b>90 163</b>	<b>–</b>	<b>113 942</b>	<b>114 372</b>	<b>114 372</b>	<b>122 763</b>	<b>128 699</b>	<b>137 523</b>
<b>% increase</b>	4		13,4%	(100,0%)	–	0,4%	–	7,3%	4,8%	6,9%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	<b>75 140</b>	<b>85 039</b>	<b>–</b>	<b>108 348</b>	<b>108 735</b>	<b>108 735</b>	<b>116 732</b>	<b>122 245</b>	<b>130 618</b>

## Section 12 - Monthly targets for revenue, expenditure and cash flow

**Table SA25 - Budgeted monthly revenue and expenditure**

WC034 Swellendam - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Revenue By Source																
Property rates		5 965	3 305	3 234	3 302	3 320	3 328	3 258	3 287	3 323	3 318	3 555	3 273	42 467	45 440	48 620
Service charges - electricity revenue		9 070	8 163	8 163	7 256	6 349	6 349	6 349	6 349	7 256	8 163	8 163	9 070	90 701	97 107	103 948
Service charges - water revenue		1 284	1 522	1 688	1 638	1 601	1 943	1 982	1 880	1 549	1 430	1 509	1 407	19 434	20 862	22 389
Service charges - sanitation revenue		1 483	1 483	1 483	1 483	1 483	1 483	1 483	1 483	1 668	1 668	1 668	1 668	18 537	18 787	20 125
Service charges - refuse revenue		861	861	861	861	861	861	861	861	969	969	969	969	10 766	12 427	14 338
Rental of facilities and equipment		59	59	59	66	66	51	51	59	73	73	59	59	732	776	823
Interest earned - external investments		209	469	469	469	469	469	417	469	417	417	417	521	5 215	5 475	5 749
Interest earned - outstanding debtors		101	101	101	113	113	113	101	101	101	101	101	113	1 260	1 323	1 389
Dividends received		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		3 764	3 764	4 235	3 764	4 235	3 294	3 294	3 764	4 235	3 764	4 235	4 706	47 055	48 308	49 574
Licences and permits		120	108	106	124	152	75	133	136	127	133	119	108	1 440	1 513	1 589
Agency services		—	311	160	211	151	113	267	191	175	201	176	225	2 182	2 291	2 406
Transfers and subsidies		14 371	1 105	2 211	3 316	3 316	12 713	1 105	1 105	8 844	1 658	2 211	3 316	55 272	49 876	71 878
Other revenue		244	244	244	244	244	254	244	244	275	275	275	265	3 056	3 178	3 383
Gains		—	—	—	—	—	—	—	—	—	—	—	1 200	1 200	1 000	1 000
Total Revenue (excluding capital transfers and contributions)		37 531	21 496	23 015	22 849	22 362	31 047	19 546	19 930	29 012	22 172	23 457	26 900	299 318	308 364	347 211
Expenditure By Type																
Employee related costs		8 171	8 171	9 339	8 171	9 339	14 008	9 339	10 506	9 339	9 339	9 339	11 673	116 732	122 245	130 618
Remuneration of councillors		489	489	489	489	489	503	489	617	507	507	482	479	6 031	6 454	6 905
Debt impairment		2 584	2 584	2 584	2 584	2 584	2 584	2 584	3 692	2 954	2 954	2 954	6 277	36 921	36 921	36 921
Depreciation & asset impairment		—	—	2 855	—	—	2 855	—	—	2 855	—	—	2 855	11 419	11 577	11 978
Finance charges		246	—	1 295	—	—	312	240	—	1 263	—	—	2 741	6 097	5 901	5 758
Bulk purchases		28	7 487	8 854	6 829	5 497	5 403	4 833	5 452	4 977	5 049	5 109	13 216	72 733	77 648	83 671
Other materials		418	1 075	957	1 599	960	1 073	767	1 069	825	1 084	1 070	3 268	14 166	15 026	15 931
Contracted services		223	1 576	2 400	1 255	1 175	1 486	1 398	1 354	10 193	2 238	4 038	7 700	35 036	30 439	51 049
Transfers and subsidies		—	16	16	18	39	39	21	21	23	23	21	23	260	274	289
Other expenditure		725	2 520	3 514	2 520	2 250	2 941	2 767	2 442	—	1 691	1 554	2 278	25 202	26 640	28 253
Losses		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Expenditure		12 884	23 919	32 303	23 467	22 333	31 205	22 439	25 152	32 935	22 885	24 566	50 511	324 598	333 125	371 373
Surplus/(Deficit)		24 647	(2 423)	(9 288)	(618)	29	(158)	(2 893)	(5 222)	(3 923)	(713)	(1 108)	(23 611)	(25 280)	(24 761)	(24 162)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		—	—	645	—	645	—	—	645	322	4 676	4 353	4 837	16 124	14 700	13 352
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatbns, Higher Educational Institutions)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind - all)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		24 647	(2 423)	(8 643)	(618)	674	(158)	(2 893)	(4 577)	(3 601)	3 963	3 245	(18 773)	(9 156)	(10 061)	(10 810)
Taxation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Attributable to minorities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	24 647	(2 423)	(8 643)	(618)	674	(158)	(2 893)	(4 577)	(3 601)	3 963	3 245	(18 773)	(9 156)	(10 061)	(10 810)

**Table SA26 - Budgeted monthly revenue and expenditure (municipal vote)****WC034 Swellendam - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)**

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>																
<b>Revenue by Vote</b>																
Vote 1 - Municipal Manager		104	8	16	24	24	92	8	8	64	12	16	24	400	-	-
Vote 2 - Corporate Services		8 987	798	1 481	2 163	2 163	7 967	798	798	5 589	1 154	1 495	3 373	36 766	39 511	42 507
Vote 3 - Financial Services		6 763	3 939	3 904	4 019	4 038	4 346	3 840	3 922	4 156	3 921	4 176	4 044	51 069	54 387	57 930
Vote 4 - Engineers Services		12 980	11 269	12 028	10 653	10 215	10 791	9 916	10 320	11 439	15 076	14 945	16 215	145 846	154 508	162 673
Vote 5 - Community Services		8 640	5 425	6 174	5 925	6 502	7 800	4 934	5 470	8 015	6 613	7 121	8 023	80 642	73 747	96 646
Vote 6 - Community Services Continued		57	57	57	65	65	50	50	57	72	72	57	57	719	912	808
<b>Total Revenue by Vote</b>		<b>37 531</b>	<b>21 496</b>	<b>23 660</b>	<b>22 849</b>	<b>23 007</b>	<b>31 047</b>	<b>19 546</b>	<b>20 575</b>	<b>29 334</b>	<b>26 848</b>	<b>27 811</b>	<b>31 737</b>	<b>315 442</b>	<b>323 064</b>	<b>360 563</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - Municipal Manager		412	613	781	597	622	891	670	695	937	637	722	1 074	8 650	8 736	9 266
Vote 2 - Corporate Services		2 448	2 670	4 530	2 678	2 822	4 266	3 145	3 225	4 371	2 805	2 865	6 718	42 544	44 533	46 865
Vote 3 - Financial Services		1 444	2 169	2 846	2 155	2 201	3 246	2 365	2 456	2 937	2 200	2 410	3 707	30 136	32 255	34 520
Vote 4 - Engineers Services		3 598	12 224	16 648	11 877	10 418	14 567	9 811	11 038	12 656	10 059	10 300	24 050	147 246	154 540	164 906
Vote 5 - Community Services		4 672	5 773	6 844	5 715	5 804	7 520	5 957	7 213	10 622	6 614	7 517	13 676	87 924	84 360	106 666
Vote 6 - Community Services Continued		311	471	653	444	466	715	491	527	1 412	571	752	1 286	8 098	8 701	9 150
<b>Total Expenditure by Vote</b>		<b>12 884</b>	<b>23 919</b>	<b>32 303</b>	<b>23 467</b>	<b>22 333</b>	<b>31 205</b>	<b>22 439</b>	<b>25 152</b>	<b>32 935</b>	<b>22 885</b>	<b>24 566</b>	<b>50 511</b>	<b>324 598</b>	<b>333 125</b>	<b>371 373</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>24 647</b>	<b>(2 423)</b>	<b>(8 643)</b>	<b>(618)</b>	<b>674</b>	<b>(158)</b>	<b>(2 893)</b>	<b>(4 577)</b>	<b>(3 601)</b>	<b>3 963</b>	<b>3 245</b>	<b>(18 773)</b>	<b>(9 156)</b>	<b>(10 061)</b>	<b>(10 810)</b>
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>24 647</b>	<b>(2 423)</b>	<b>(8 643)</b>	<b>(618)</b>	<b>674</b>	<b>(158)</b>	<b>(2 893)</b>	<b>(4 577)</b>	<b>(3 601)</b>	<b>3 963</b>	<b>3 245</b>	<b>(18 773)</b>	<b>(9 156)</b>	<b>(10 061)</b>	<b>(10 810)</b>

Table SA27 -Budgeted monthly revenue and expenditure (standard classification)

WC034 Swellendam - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>																
<b>Revenue - Functional</b>																
<i>Governance and administration</i>		16 781	4 747	5 871	6 362	6 772	13 215	4 647	5 121	10 538	7 964	8 406	10 536	100 959	105 394	112 334
Executive and council		9 007	722	1 413	2 103	2 103	7 972	722	722	5 559	1 071	1 417	3 306	36 120	38 391	41 310
Finance and administration		7 774	4 024	4 457	4 259	4 669	5 242	3 925	4 399	4 979	6 893	6 989	7 230	64 839	67 003	71 024
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		7 834	4 615	5 366	5 124	5 702	6 986	4 117	4 662	7 113	5 711	6 205	7 107	70 544	62 178	83 058
Community and social services		1 714	193	459	454	593	1 517	186	332	1 165	1 280	1 260	1 491	10 644	7 143	7 403
Sport and recreation		83	83	83	82	81	84	81	81	92	92	92	90	1 025	1 110	1 201
Public safety		3 879	4 174	4 493	4 090	4 529	3 476	3 684	4 082	4 528	4 090	4 521	5 028	50 575	52 004	53 454
Housing		2 158	166	332	498	498	1 909	166	166	1 328	249	332	498	8 300	1 920	21 000
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		96	84	85	86	86	98	84	84	102	95	96	94	1 093	1 166	1 244
Planning and development		83	83	83	83	83	86	83	83	93	93	93	90	1 035	1 108	1 185
Road transport		14	2	3	4	4	12	2	2	9	2	3	4	58	59	59
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Trading services</i>		12 820	12 050	12 338	11 277	10 446	10 748	10 697	10 708	11 581	13 077	13 104	14 001	142 846	154 326	163 927
Energy sources		9 144	8 175	8 250	7 279	6 443	6 418	6 363	6 432	7 342	8 684	8 652	9 615	92 797	102 184	107 006
Water management		1 326	1 525	1 738	1 648	1 655	1 981	1 985	1 927	1 597	1 750	1 809	1 743	20 684	20 862	22 389
Waste water management		1 488	1 488	1 488	1 488	1 488	1 488	1 488	1 488	1 674	1 674	1 674	1 674	18 599	18 852	20 194
Waste management		861	861	861	861	861	861	861	861	969	969	969	969	10 766	12 427	14 338
<i>Other</i>		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total Revenue - Functional</b>		37 531	21 496	23 660	22 849	23 007	31 047	19 546	20 575	29 334	26 848	27 811	31 737	315 442	323 064	360 563
<b>Expenditure - Functional</b>																
<i>Governance and administration</i>		4 813	6 050	8 980	6 033	6 296	9 468	6 850	7 103	8 971	6 278	6 638	12 468	89 947	92 923	98 577
Executive and council		1 632	1 765	3 412	1 744	1 817	2 715	2 126	2 100	3 610	1 847	1 954	5 465	30 187	31 010	32 408
Finance and administration		3 062	4 159	5 420	4 163	4 337	6 542	4 581	4 844	5 189	4 287	4 533	6 804	57 921	59 951	64 071
Internal audit		119	126	148	125	141	211	143	159	172	144	151	200	1 839	1 963	2 098
<i>Community and public safety</i>		3 999	4 644	5 387	4 624	4 724	6 026	4 814	5 972	7 472	5 287	5 769	10 595	69 311	64 666	85 634
Community and social services		444	514	723	519	559	938	568	628	795	571	600	963	7 822	8 177	8 494
Sport and recreation		713	876	1 071	914	939	1 403	953	1 051	1 000	937	956	1 458	12 272	13 019	13 875
Public safety		2 644	2 731	2 850	2 744	2 779	3 078	2 792	3 782	3 094	3 081	3 089	6 135	38 799	39 286	39 841
Housing		198	522	742	446	447	607	501	511	2 583	698	1 124	2 038	10 418	4 184	23 423
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		1 052	1 486	2 294	1 596	1 517	2 688	1 515	1 703	3 002	1 650	1 852	3 757	24 113	25 606	27 190
Planning and development		307	366	461	362	395	600	407	443	549	406	437	633	5 365	5 694	6 071
Road transport		745	1 120	1 833	1 234	1 123	2 088	1 109	1 260	2 453	1 244	1 415	3 124	18 748	19 912	21 118
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<i>Trading services</i>		3 009	11 698	15 586	11 174	9 759	12 975	9 214	10 334	13 490	9 643	10 282	23 653	140 818	149 499	159 521
Energy sources		805	8 615	10 490	8 021	6 643	7 264	6 028	6 756	6 240	6 163	6 229	15 344	88 599	94 432	101 462
Water management		830	1 043	1 727	1 109	1 093	2 056	1 093	1 254	1 858	1 140	1 196	2 518	16 918	17 860	18 909
Waste water management		856	1 073	2 056	1 112	1 126	2 387	1 139	1 289	2 337	1 187	1 278	2 858	18 697	19 639	20 566
Waste management		519	966	1 313	932	897	1 267	954	1 036	3 055	1 152	1 579	2 934	16 603	17 568	18 585
<i>Other</i>		12	41	57	41	37	48	45	40	—	27	25	37	410	430	452
<b>Total Expenditure - Functional</b>		12 884	23 919	32 303	23 467	22 333	31 205	22 439	25 152	32 935	22 885	24 566	50 511	324 598	333 125	371 373
<b>Surplus/(Deficit) before assoc.</b>		24 647	(2 423)	(8 643)	(618)	674	(158)	(2 893)	(4 577)	(3 601)	3 963	3 245	(18 773)	(9 156)	(10 061)	(10 810)
Share of surplus/ (deficit) of associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit)</b>	1	24 647	(2 423)	(8 643)	(618)	674	(158)	(2 893)	(4 577)	(3 601)	3 963	3 245	(18 773)	(9 156)	(10 061)	(10 810)



**Table SA28 - Budgeted monthly capital expenditure (municipal vote)****WC034 Swellendam - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)**

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>																
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Engineers Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Community Services Continued		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - Municipal Manager		-	-	-	38	-	-	-	-	-	-	-	-	38	-	-
Vote 2 - Corporate Services		-	-	1	-	125	25	87	25	-	-	-	-	263	265	80
Vote 3 - Financial Services		108	108	108	188	108	108	318	108	108	108	108	108	1 590	1 740	1 550
Vote 4 - Engineers Services		258	258	468	888	343	258	1 088	1 451	951	3 607	3 607	3 507	16 686	17 102	15 672
Vote 5 - Community Services		-	-	65	10	40	-	630	1 080	-	-	1 739	1 739	5 304	93	550
Vote 6 - Community Services Continued		-	-	6	58	120	-	60	-	-	-	-	-	244	-	-
<b>Capital single-year expenditure sub-total</b>	2	367	367	649	1 183	737	392	2 184	2 664	1 059	3 716	5 455	5 355	24 124	19 200	17 852
<b>Total Capital Expenditure</b>	2	367	367	649	1 183	737	392	2 184	2 664	1 059	3 716	5 455	5 355	24 124	19 200	17 852

**Table SA29 - Budgeted monthly capital expenditure (standard classification)****WC034 Swellendam - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)**

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Capital Expenditure - Functional</b>	1															
<b>Governance and administration</b>		108	108	109	226	233	133	405	133	108	108	108	108	1 891	2 005	1 630
Executive and council		-	-	-	38	-	-	-	-	-	-	-	-	38	-	-
Finance and administration		108	108	109	188	233	133	405	133	108	108	108	108	1 853	2 005	1 630
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	-	71	68	160	-	690	1 080	-	-	1 739	1 739	5 548	93	550
Community and social services		-	-	6	58	120	-	60	-	-	-	1 739	1 739	3 722	-	-
Sport and recreation		-	-	65	-	40	-	630	1 080	-	-	-	-	1 815	93	550
Public safety		-	-	-	10	-	-	-	-	-	-	-	-	10	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		15	15	140	240	15	15	95	865	365	1 855	1 855	1 755	7 232	7 199	7 087
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		15	15	140	240	15	15	95	865	365	1 855	1 855	1 755	7 232	7 199	7 087
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		243	243	328	648	328	243	993	585	585	1 753	1 753	1 753	9 453	9 903	8 585
Energy sources		145	145	185	145	145	145	145	270	270	145	145	145	2 029	4 348	2 609
Water management		98	98	143	418	98	98	728	315	315	1 458	1 458	1 458	6 684	5 415	5 826
Waste water management		-	-	-	85	85	-	120	-	-	150	150	150	740	140	150
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	2	367	367	649	1 183	737	392	2 184	2 664	1 059	3 716	5 455	5 355	24 124	19 200	17 852
<b>Funded by:</b>																
National Government		243	243	243	243	243	243	243	243	243	3 124	3 124	3 124	11 559	14 700	13 352
Provincial Government		-	-	-	-	-	-	-	217	217	217	1 957	1 957	4 565	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		243	243	243	243	243	243	243	460	460	3 342	5 081	5 081	16 124	14 700	13 352
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		124	124	406	940	494	149	1 941	2 204	599	374	374	274	8 000	4 500	4 500
<b>Total Capital Funding</b>		367	367	649	1 183	737	392	2 184	2 664	1 059	3 716	5 455	5 355	24 124	19 200	17 852

## **Section 13 - Contracts having future budgetary implications**

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

## **Section 14 - Capital expenditure details**

The following tables present details of the municipality's capital expenditure program.

Table SA 34a - Capital expenditure on new assets by asset class

WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		10 296	12 880	8 913	3 989	3 306	3 306	2 467	1 939	210
Roads Infrastructure		4 345	7 334	7 163	-	-	-	400	200	210
Roads		4 345	7 334	7 163	-	-	-	400	200	210
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	450	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	450	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		230	291	1 739	3 439	2 609	2 609	250	1 739	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		230	291	1 739	3 439	2 609	2 609	250	1 739	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		919	4 737	-	550	697	697	1 367	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		919	4 737	-	-	-	-	-	-	-
Pump Stations		-	-	-	550	697	697	280	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	1 087	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	512	11	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	512	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	11	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		4 801	5	-	-	-	-	-	-	-
Landfill Sites		4 801	5	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

W0004 - Wendenham - Supporting Table 0A-4a Capital expenditure on new assets by asset class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class										
Community Assets		3 788	4 364	–	2 922	3 792	3 792	4 198	50	50
Community Facilities		1 255	657	–	2 922	3 792	3 792	4 158	50	50
Halls		56	–	–	–	–	–	40	–	–
Centres		–	657	–	–	–	–	10	–	–
Crèches		–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		1 049	–	–	2 609	3 478	3 478	3 478	–	–
Cemeteries/Crematoria		–	–	–	120	120	120	–	–	–
Police		–	–	–	–	–	–	–	–	–
Parks		151	–	–	193	193	193	630	50	50
Public Open Space		–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		2 533	3 707	–	–	–	–	40	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		2 533	3 707	–	–	–	–	40	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Municipal Offices		–	–	–	–	–	–	–	–	–
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–

## WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		12	73	296	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		12	73	296	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		12	73	296	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	-	-	800	800	800	1 110	1 400	1 400
Computer Equipment		-	-	-	800	800	800	1 110	1 400	1 400
<b>Furniture and Office Equipment</b>		303	2 043	317	237	229	229	354	405	230
Furniture and Office Equipment		303	2 043	317	237	229	229	354	405	230
<b>Machinery and Equipment</b>		406	540	2 160	165	673	673	941	323	300
Machinery and Equipment		406	540	2 160	165	673	673	941	323	300
<b>Transport Assets</b>		-	964	852	-	300	300	1 810	1 122	1 450
Transport Assets		-	964	852	-	300	300	1 810	1 122	1 450
<b>Land</b>		71	-	4 446	-	4 446	4 446	-	-	-
Land		71	-	4 446	-	4 446	4 446	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on new assets</b>	1	14 876	20 863	16 985	8 113	13 545	13 545	10 880	5 239	3 640

Table SA34c - Repairs and maintenance expenditure by asset class

WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure			5 734	8 693	7 809	10 251	10 952	10 952	15 650	16 430	17 248
Roads Infrastructure			1 888	2 211	2 693	2 876	3 458	3 458	3 544	3 718	3 901
Roads			1 888	73	2 484	2 659	3 172	3 172	3 243	3 402	3 569
Road Structures			-	1 874	-	-	-	-	-	-	-
Road Furniture			-	264	209	218	286	286	301	316	331
Capital Spares			-	-	-	-	-	-	-	-	-
Storm water Infrastructure			-	663	404	703	632	632	664	697	732
Drainage Collection			-	-	-	703	632	632	664	697	732
Storm water Conveyance			-	663	404	-	-	-	-	-	-
Attenuation			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			1 396	1 291	1 403	1 739	1 753	1 753	1 853	1 946	2 043
Power Plants			-	-	-	-	-	-	-	-	-
HV Substations			-	-	-	-	-	-	-	-	-
HV Switching Station			-	-	-	-	-	-	-	-	-
HV Transmission Conductors			1 276	1 284	1 376	1 625	1 614	1 614	1 694	1 779	1 868
MV Substations			-	-	-	5	5	5	6	6	6
MV Switching Stations			-	-	-	-	-	-	-	-	-
MV Networks			-	-	-	-	-	-	-	-	-
LV Networks			120	7	27	109	135	135	153	161	169
Capital Spares			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			818	2 310	1 006	1 142	1 354	1 354	1 421	1 492	1 567
Dams and Weirs			-	10	4	93	89	89	93	98	103
Boreholes			-	-	-	-	-	-	-	-	-
Reservoirs			576	674	711	767	902	902	947	994	1 044
Pump Stations			-	-	-	-	-	-	-	-	-
Water Treatment Works			242	1 583	291	282	363	363	381	400	420
Bulk Mains			-	-	-	-	-	-	-	-	-
Distribution			-	43	-	-	-	-	-	-	-
Distribution Points			-	-	-	-	-	-	-	-	-
PRV Stations			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			583	1 160	993	1 385	1 444	1 444	1 517	1 592	1 672
Pump Station			-	-	-	-	-	-	-	-	-
Reticulation			308	353	-	-	-	-	-	-	-
Waste Water Treatment Works			275	807	993	1 385	1 444	1 444	1 517	1 592	1 672
Outfall Sewers			-	-	-	-	-	-	-	-	-
Toilet Facilities			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure			1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 984	7 334
Landfill Sites			1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 984	7 334
Waste Transfer Stations			-	-	-	-	-	-	-	-	-
Waste Processing Facilities			-	-	-	-	-	-	-	-	-
Waste Drop-off Points			-	-	-	-	-	-	-	-	-
Waste Separation Facilities			-	-	-	-	-	-	-	-	-
Electricity Generation Facilities			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Rail Lines			-	-	-	-	-	-	-	-	-
Rail Structures			-	-	-	-	-	-	-	-	-
Rail Furniture			-	-	-	-	-	-	-	-	-
Drainage Collection			-	-	-	-	-	-	-	-	-
Storm water Conveyance			-	-	-	-	-	-	-	-	-
Attenuation			-	-	-	-	-	-	-	-	-
MV Substations			-	-	-	-	-	-	-	-	-
LV Networks			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Sand Pumps			-	-	-	-	-	-	-	-	-
Piers			-	-	-	-	-	-	-	-	-
Revetments			-	-	-	-	-	-	-	-	-
Promenades			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Data Centres			-	-	-	-	-	-	-	-	-
Core Layers			-	-	-	-	-	-	-	-	-
Distribution Layers			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-



## WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class											
Community Assets			996	1 576	1 197	1 561	1 478	1 478	1 532	1 672	1 593
Community Facilities			766	1 247	653	863	921	921	947	1 058	949
Halls			148	215	8	142	117	117	123	129	135
Centres			-	-	7	32	122	122	128	198	46
Crèches			-	-	-	-	-	-	-	-	-
Clinics/Care Centres			-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations			128	161	-	-	-	-	-	-	-
Testing Stations			-	-	-	-	-	-	-	-	-
Museums			-	-	-	-	-	-	-	-	-
Galleries			-	-	-	-	-	-	-	-	-
Theatres			-	-	-	-	-	-	-	-	-
Libraries			163	283	54	64	123	123	129	136	142
Cemeteries/Crematoria			76	116	79	127	110	110	115	121	127
Police			-	-	-	-	-	-	-	-	-
Parks			251	-	505	498	450	450	452	475	498
Public Open Space			-	472	-	-	-	-	-	-	-
Nature Reserves			-	-	-	-	-	-	-	-	-
Public Ablution Facilities			-	-	-	-	-	-	-	-	-
Markets			-	-	-	-	-	-	-	-	-
Stalls			-	-	-	-	-	-	-	-	-
Abattoirs			-	-	-	-	-	-	-	-	-
Airports			-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			230	329	543	698	557	557	585	614	645
Indoor Facilities			-	-	-	-	-	-	-	-	-
Outdoor Facilities			230	329	543	698	557	557	585	614	645
Capital Spares			-	-	-	-	-	-	-	-	-
Heritage assets			-	-	-	-	-	-	-	-	-
Monuments			-	-	-	-	-	-	-	-	-
Historic Buildings			-	-	-	-	-	-	-	-	-
Works of Art			-	-	-	-	-	-	-	-	-
Conservation Areas			-	-	-	-	-	-	-	-	-
Other Heritage			-	-	-	-	-	-	-	-	-
Investment properties			-	196	174	303	286	286	199	209	220
Revenue Generating			-	196	-	-	-	-	-	-	-
Improved Property			-	-	-	-	-	-	-	-	-
Unimproved Property			-	196	-	-	-	-	-	-	-
Non-revenue Generating			-	-	174	303	286	286	199	209	220
Improved Property			-	-	-	-	-	-	-	-	-
Unimproved Property			-	-	174	303	286	286	199	209	220

WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

2020/21 Medium Term Revenue & Expenditure Framework												
Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Repairs and maintenance expenditure by Asset Class/Sub-class												
Other assets			971	526	360	622	525	525	552	579	608	
Operational Buildings			971	526	360	622	525	525	552	579	608	
Municipal Offices			971	506	353	611	517	517	543	570	598	
Pay/Enquiry Points			-	-	-	-	-	-	-	-	-	
Building Plan Offices			-	-	-	-	-	-	-	-	-	
Workshops			-	-	-	-	-	-	-	-	-	
Yards			-	-	-	-	-	-	-	-	-	
Stores			-	20	7	10	8	8	9	9	10	
Laboratories			-	-	-	-	-	-	-	-	-	
Training Centres			-	-	-	-	-	-	-	-	-	
Manufacturing Plant			-	-	-	-	-	-	-	-	-	
Depots			-	-	-	-	-	-	-	-	-	
Capital Spares			-	-	-	-	-	-	-	-	-	
Housing			-	-	-	-	-	-	-	-	-	
Staff Housing			-	-	-	-	-	-	-	-	-	
Social Housing			-	-	-	-	-	-	-	-	-	
Capital Spares			-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-	
Intangible Assets			-	-	-	-	-	-	-	-	-	
Servitudes			-	-	-	-	-	-	-	-	-	
Licences and Rights			-	-	-	-	-	-	-	-	-	
Water Rights			-	-	-	-	-	-	-	-	-	
Effluent Licenses			-	-	-	-	-	-	-	-	-	
Solid Waste Licenses			-	-	-	-	-	-	-	-	-	
Computer Software and Applications			-	-	-	-	-	-	-	-	-	
Load Settlement Software Applications			-	-	-	-	-	-	-	-	-	
Unspecified			-	-	-	-	-	-	-	-	-	
Computer Equipment			1 788	2 500	2 624	3 421	1 283	1 283	890	1 002	1 114	
Computer Equipment			1 788	2 500	2 624	3 421	1 283	1 283	890	1 002	1 114	
Furniture and Office Equipment			74	89	7	85	90	90	129	136	143	
Furniture and Office Equipment			74	89	7	85	90	90	129	136	143	
Machinery and Equipment			462	541	3 426	4 292	4 446	4 446	4 751	5 028	5 322	
Machinery and Equipment			462	541	3 426	4 292	4 446	4 446	4 751	5 028	5 322	
Transport Assets			2 711	2 536	-	6	3	3	4	4	4	
Transport Assets			2 711	2 536	-	6	3	3	4	4	4	
Land			-	-	-	-	-	-	-	-	-	
Land			-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-	
Total Repairs and Maintenance Expenditure			1	12 737	16 656	15 596	20 541	19 063	19 063	23 706	25 060	26 252
R&M as a % of PPE				4,6%	5,7%	5,0%	6,5%	5,8%	5,8%	7,2%	7,3%	7,5%
R&M as % Operating Expenditure				5,9%	7,0%	6,3%	6,9%	6,1%	6,1%	7,5%	7,7%	7,9%

## Section 15 - Other supporting documents

**Table SA1 - Supporting detail to budgeted financial performance**

WC034 Swellendam - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>	6										
Total Property Rates		35 765	38 917	41 179	43 875	43 875	43 875	43 875	46 520	49 776	53 260
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		3 162	3 795	3 686	3 408	3 788	3 788	3 788	4 053	4 336	4 640
Net Property Rates		32 603	35 122	37 492	40 468	40 088	40 088	40 088	42 467	45 440	48 620
<b>Service charges - electricity revenue</b>	6										
Total Service charges - electricity revenue		67 136	69 934	74 870	86 411	86 451	86 451	86 451	91 546	98 011	104 915
less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
less Cost of Free Basis Services (50 kwh per indigent household per month)		334	395	-	790	790	790	790	845	904	967
Net Service charges - electricity revenue		66 802	69 539	74 870	85 622	85 662	85 662	85 662	90 701	97 107	103 948
<b>Service charges - water revenue</b>	6										
Total Service charges - water revenue		14 660	14 922	17 682	20 077	20 077	20 077	20 077	22 168	23 763	25 471
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		1 061	1 262	2 287	2 683	2 683	2 683	2 683	2 733	2 902	3 082
Net Service charges - water revenue		13 599	13 660	15 395	17 394	17 394	17 394	17 394	19 434	20 862	22 389
<b>Service charges - sanitation revenue</b>	6										
Total Service charges - sanitation revenue		16 319	17 704	19 072	20 462	21 627	21 627	21 627	24 019	24 653	26 401
less Revenue Foregone (in excess of free sanitation service to indigent households)											
less Cost of Free Basis Services (free sanitation service to indigent households)		3 878	4 274	4 737	5 670	5 459	5 459	5 459	5 482	5 866	6 276
Net Service charges - sanitation revenue		12 442	13 430	14 335	14 792	16 168	16 168	16 168	18 537	18 787	20 125
<b>Service charges - refuse revenue</b>	6										
Total refuse removal revenue		9 667	10 501	11 366	12 330	12 330	12 330	12 330	14 596	16 808	19 352
Total landfill revenue				-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
less Cost of Free Basis Services (removed once a week to indigent households)		2 146	2 413	2 852	3 856	3 541	3 541	3 541	3 829	4 381	5 015
Net Service charges - refuse revenue		7 521	8 088	8 514	8 473	8 789	8 789	8 789	10 766	12 427	14 338
<b>Other Revenue by source</b>	1										
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Other Revenue		5 150	3 228	3 072	4 054	4 174	4 174	4 174	3 056	3 178	3 383
Total 'Other' Revenue		5 150	3 228	3 072	4 054	4 174	4 174	4 174	3 056	3 178	3 383

## WC034 Swellendam - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
EXPENDITURE ITEMS:												
Employee related costs												
Basic Salaries and Wages		2	49 806	50 256	50 366	70 913	70 572	70 572	70 572	76 578	79 541	84 997
Pension and UIF Contributions			7 087	9 255	9 250	11 213	11 097	11 097	11 097	12 307	13 169	14 091
Medical Aid Contributions			3 850	5 250	4 998	6 218	6 238	6 238	6 238	6 841	7 320	7 832
Overtime			3 103	3 183	-	3 567	4 745	4 745	4 745	3 888	4 156	4 443
Performance Bonus			807	-	4 605	-	-	-	-	-	-	-
Motor Vehicle Allowance			3 048	4 624	4 834	5 788	5 698	5 698	5 698	6 296	6 737	7 208
Cellphone Allowance			-	13	310	436	431	431	431	449	481	515
Housing Allowances			417	596	457	606	606	606	606	692	741	792
Other benefits and allowances			3 090	4 267	7 091	4 246	3 971	3 971	3 971	3 949	4 138	4 359
Payments in lieu of leave			2 212	935	847	1 053	1 053	1 053	1 053	1 127	1 205	1 290
Long service awards			-	266	340	352	368	368	368	373	229	245
Post-retirement benefit obligations		4	1 720	2 269	2 506	3 955	3 955	3 955	3 955	4 232	4 529	4 846
sub-total		5	75 140	80 915	85 604	108 348	108 735	108 735	108 735	116 732	122 245	130 618
Less: Employees costs capitalised to PPE			-	-	-	-	-	-	-	-	-	-
Total Employee related costs		1	75 140	80 915	85 604	108 348	108 735	108 735	108 735	116 732	122 245	130 618
Depreciation & asset impairment												
Depreciation of Property, Plant & Equipment			9 045	7 474	9 730	9 329	10 389	10 389	10 389	11 419	11 577	11 978
Lease amortisation			-	-	71	-	-	-	-	-	-	-
Capital asset impairment			240	-	-	-	-	-	-	-	-	-
Total Depreciation & asset impairment		1	9 285	7 474	9 801	9 329	10 389	10 389	10 389	11 419	11 577	11 978
Bulk purchases												
Electricity Bulk Purchases			50 442	51 602	55 676	67 286	67 286	67 286	67 286	72 733	77 648	83 671
Water Bulk Purchases			-	-	-	-	-	-	-	-	-	-
Total bulk purchases		1	50 442	51 602	55 676	67 286	67 286	67 286	67 286	72 733	77 648	83 671
Transfers and grants												
Cash transfers and grants			1 484	1 297	1 700	2 502	360	360	360	260	274	289
Non-cash transfers and grants			-	-	-	-	-	-	-	-	-	-
Total transfers and grants		1	1 484	1 297	1 700	2 502	360	360	360	260	274	289
Contracted services												
Outsourced Services			-	8 988	5 725	7 893	9 563	9 563	9 563	9 643	10 508	11 297
Consultants and Professional Services			-	2 658	3 548	4 911	4 678	4 678	4 678	3 051	3 149	3 251
Contractors			-	2 058	3 934	11 286	25 554	25 554	25 554	22 341	16 781	36 500
Total contracted services			-	13 704	13 207	24 090	39 795	39 795	39 795	35 036	30 439	51 049
Other Expenditure By Type												
Collection costs			-	-	1 691	-	-	-	-	-	-	-
Contributions to 'other' provisions			-	-	-	-	-	-	-	-	-	-
Audit fees			2 112	2 650	2 259	2 933	2 333	2 333	2 333	2 449	2 572	2 700
Other Expenditure			41 396	16 528	8 989	16 635	21 792	21 792	21 792	22 753	24 068	25 553
Total 'Other' Expenditure		1	43 509	19 178	12 939	19 567	24 125	24 125	24 125	25 202	26 640	28 253
by Expenditure Item												
Employee related costs		8	-	-	-	-	-	-	-	-	-	-
Other materials			12 737	14 677	14 860	17 995	10 909	10 909	10 909	10 927	11 558	12 217
Contracted Services			-	1 979	736	2 547	7 708	7 708	7 708	12 412	13 117	13 631
Other Expenditure			-	-	-	-	445	445	445	367	385	404
Total Repairs and Maintenance Expenditure		9	12 737	16 656	15 596	20 541	19 063	19 063	19 063	23 706	25 060	26 252

**Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)****WC034 Swellendam - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)**

Description	Ref	Vote 1 - Municipal Manager	Vote 2 - Corporate Services	Vote 3 - Financial Services	Vote 4 - Engineers Services	Vote 5 - Community Services	Vote 6 - Community Services Continued	Total
<b>R thousand</b>	1							
<b>Revenue By Source</b>								
Property rates		–	–	42 467	–	–	–	42 467
Service charges - electricity revenue		–	–	–	90 641	60	–	90 701
Service charges - water revenue		–	–	–	19 434	–	–	19 434
Service charges - sanitation revenue		–	–	–	18 537	–	–	18 537
Service charges - refuse revenue		–	–	–	–	10 766	–	10 766
Rental of facilities and equipment		–	11	–	–	3	719	732
Interest earned - external investments		–	–	5 215	–	–	–	5 215
Interest earned - outstanding debtors		–	–	1 260	–	–	–	1 260
Dividends received		–	–	–	–	–	–	–
Fines, penalties and forfeits		–	22	–	–	47 033	–	47 055
Licences and permits		–	–	29	–	1 412	–	1 440
Agency services		–	–	–	–	2 182	–	2 182
Other revenue		–	1 415	328	243	1 070	–	3 056
Transfers and subsidies		400	34 118	1 770	4 345	14 639	–	55 272
Gains		–	1 200	–	–	–	–	1 200
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>400</b>	<b>36 766</b>	<b>51 069</b>	<b>133 201</b>	<b>77 164</b>	<b>719</b>	<b>299 318</b>
<b>Expenditure By Type</b>								
Employee related costs		4 958	21 040	16 961	39 598	30 214	3 961	116 732
Remuneration of councillors		–	6 031	–	–	–	–	6 031
Debt impairment		–	1 012	–	3 808	32 101	–	36 921
Depreciation & asset impairment		20	493	494	9 323	881	209	11 419
Finance charges		–	6 097	–	0	–	–	6 097
Bulk purchases		–	–	–	72 733	–	–	72 733
Other materials		29	698	815	9 548	2 909	167	14 166
Contracted services		1 836	2 234	4 843	4 537	18 035	3 551	35 036
Transfers and subsidies		–	260	–	–	–	–	260
Other expenditure		1 808	4 679	7 023	7 699	3 784	210	25 202
Losses		–	–	–	–	–	–	–
<b>Total Expenditure</b>		<b>8 650</b>	<b>42 544</b>	<b>30 136</b>	<b>147 246</b>	<b>87 924</b>	<b>8 098</b>	<b>324 598</b>
<b>Surplus/(Deficit)</b>		<b>(8 250)</b>	<b>(5 778)</b>	<b>20 933</b>	<b>(14 046)</b>	<b>(10 760)</b>	<b>(7 379)</b>	<b>(25 280)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	12 646	3 478	–	16 124
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(8 250)</b>	<b>(5 778)</b>	<b>20 933</b>	<b>(1 400)</b>	<b>(7 282)</b>	<b>(7 379)</b>	<b>(9 156)</b>

**SA32 – List of external mechanisms**

The municipality has none, therefore the table is not included.

## Section 16 – Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In-year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the executive mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

2. Internship program

The municipality is participating in the Municipal Financial Management Internship program and has employed four interns undergoing training in various divisions of the Financial Services Department. The advertisement was placed for the fifth intern to be appointed.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document is in a draft stage and will be finalised after the approval of the 2020/21 MTREF in May 2020 and will be directly aligned and informed by the 2020/21 MTREF.

6. Annual Report

The Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. MMC Training

Only two financial interns currently employed still needs to finish their MMC training program.

8. Policies

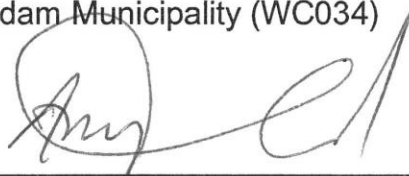
Revised policies in terms of the Municipal Budget and Reporting Regulations are tabled with the 2020/21 MTREF.

## Section 17 - Municipal manager's quality certificate

I, A.M. Groenewald, Municipal Manager of Swellendam Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name AM GROENEWALD

Municipal Manager of Swellendam Municipality (WC034)

Signature 

Date 23.3.2020





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## SWELLEN DAM MUNICIPALITY

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